Live the New Forest Future

As the region’s innovation and investment partner, the Center is helping to create bold possibilities that give rise to vibrant Northern Forest communities.

We believe that renewing pride, purpose and vitality in our communities is essential for them to thrive. In an era when economic transitions have excluded many, the Center’s vision and articulation of what can be are critical.

Live the New Forest Future is our invitation to you to be a part of the exciting efforts underway to revitalize communities and steward special places across northern Maine, New Hampshire, Vermont and New York.

We’re proud of last year’s accomplishments — from Millinocket to Lancaster to East Burke to North Hudson — and all we’ve accomplished together in our first 21 years.

Building on the solid sense of regional identity and growing optimism we’ve helped create for the region, we’ve updated our logo and our look to focus on the future — on the rural vibrancy ahead. We hope it energizes you to explore our work and all that is happening across the Northern Forest.

We never work alone — our partners inspire us and remind us that there is more to be done. We’re all in. And hope you are too.

Your support allows the Center to engage locally, contribute new ideas and instigate action. We sincerely thank you for investing in our work and for believing in and living the New Forest Future!

Brian Houseal, Chair
Rob Riley, President
The Northern Forest Center is a regional innovation and investment partner creating rural vibrancy by connecting people, economy and the forest landscape. Our programs enhance the lives of people that love, rely on or benefit from a healthy Northern Forest.

PROGRAM IMPACT SINCE 2005

4,950 Jobs

Through our Forest Economy programs – Wood Products, Destination Development and Automated Wood Heat – the Center has provided technical and financial assistance to create or sustain more than 4,950 quality jobs across the Northern Forest.

255,562 Acres

The Center’s Community Forest program and facilitation of New Markets Tax Credits have helped conserve 255,562 acres of forestland for community benefit.

$199 Million Investment

The Center’s advocacy at the state and federal levels and our ability to raise private funding have helped to secure and leverage $199 million for projects that benefit the region’s communities, the economy and forest stewardship.

2018 PROGRAM MILESTONES

- Avoided 4,170 tons of greenhouse gas emissions since 2011 by helping convert 164 buildings to heating with Automated Wood Heat systems – a greenhouse gas savings equivalent to taking 893 cars off the road for a year.
- In 2017, visitation to the Maine Woods – where the Center coordinates regional Destination Development activities – grew 6.4%, helping to diversify the region’s economy. In 2018, the Center continued to support Maine Woods Destination Development with $160,000 of grants and leveraged investment and $250,000 of media and marketing value.
- Enhanced quality employment for 365 people at 16 wood product manufacturing companies – and more than 2,900 jobs at more than 80 companies since 2011.
- Raised $700,000 capital for the Millinocket Housing Initiative, purchased 6 homes and renovated 5 of them, creating quality housing for people drawn to the region’s potential.
- Launched the $1.5-million Lancaster Main Street Fund to purchase and renovate key downtown buildings – including the P.J. Noyes building – to provide retail expansion and new apartments.
- Retained $3.5 million in the regional economy through purchase of wood pellets instead of fossil fuels for Automated Wood Heat systems since 2011.
- Partnered with more than 250 community leaders, organizations, businesses, and agencies to implement programs that accelerate inclusive prosperity.

The East Grand woodlands are extremely important to the outdoor recreation industry in southern Aroostook and northeast Washington counties of Maine. The Center supported conservation of the economic and ecological values of 12,000 acres here in 2011 by facilitating a New Markets Tax Credit financing.
In Millinocket, Maine – a former mill town capitalizing on its proximity to Baxter State Park, the Katahdin Woods and Waters National Monument, and more than 4 million acres of forest – we recognized an urgent need to provide quality housing for people interested in being part of the town’s future.

In just 14 months, the Center purchased six homes and completely renovated three of them, turning dilapidated downtown properties into comfortable quality homes (with Automated Wood Heat!) for new Millinocket residents who are contributing to the town’s renaissance.

Tenant Rebecca Dorobis is one such new resident. “As owners of a home-based business, we could live anywhere, so it came down to where would be best for our multi-generational family to set down roots. It seems that Millinocket is at this tipping point where things are really starting to happen. There’s this exciting energy in town and we want to be part of all of it. Finding this beautiful, high-quality place really cemented our decision to call Millinocket home.”

Millinocket offers so much – connection to the outdoors and to people throughout the community; the ability to take part and make a difference. But it needs help with other critical needs, such as quality housing, high-speed internet, diverse and flourishing businesses, access to recreation trails and exemplary healthcare and education.

The Center is helping to attract and retain a new generation of residents and young workers to Millinocket through development of mountain bike trails, expansion of the Millinocket library, and reinvention of the old paper mill site. These investments will contribute to the community’s pride, purpose and vitality.

In Bethel, Rumford, South Paris and Norway (the Maine West region), we and our partners have launched initiatives focused on broadband, recreation access and education aspiration to enhance community well-being. In Greenville, we’re supporting community-wide destination development to meet visitor expectations and serve town needs.

With these improvements, we are helping these communities attract and retain people who want to Live the New Forest Future – raising families and running businesses in vibrant rural towns. It’s an exciting time in the Maine woods.

We have a big vision for making the old mill site into a fully occupied campus for cutting edge businesses that take sustainable advantage of the region’s resources. Companies and their employees care about quality of place as much as industrial and natural assets, and it helps tremendously when they see that we’ve got an increasingly vibrant downtown and quality housing available. The Center’s Housing Initiative is filling a crucial need – and we see the Center as a critical part of our region’s future.

– Sean DeWitt, President, Our Katahdin
In Lancaster, New Hampshire, the Center is pursuing diverse opportunities. Last year we supported a wood products manufacturing company to sustain and expand quality jobs; co-created with the town an energy efficiency program for homeowners and businesses; developed new recreation packages to improve access to area trails; and helped the Main Street movie theater convert to Automated Wood Heat.

We've also assisted with downtown redevelopment projects, launched an investment fund focused on historic building renovation and helped to increase resident participation to guide the community’s future.

Good jobs are essential for a thriving community, so we made it a priority to help Bill Rutherford strengthen his custom cabinet and woodwork manufacturing company. Bill opened NorthWoods Manufacturing in Lancaster in 2005 and moved his family to the area because he wanted to raise his son in a small town where he would know his neighbors.

Bill started with only one employee. He now provides good jobs for 13 people. With the Center’s assistance, Bill expanded production and refinanced debt. His annual sales now exceed $1 million. He volunteers with the Boy Scouts and is overseeing an Eagle Scout project that will benefit the local library. Bill is investing in business innovation, providing quality jobs and serving his community. It’s a winning combination.

Across the region, the Center invested deeply in 16 wood products companies last year that together provide hundreds of highly skilled jobs. When we invest in innovation we know that businesses are adding value to resources from our forests, creating quality job opportunities, and keeping money circulating in our regional economy.

We’re helping people like Bill put this winning formula to work across the region.

“Lancaster is a great place to do business. It’s a great place to work and live. I think it’s very important for a business in a small town to give back to the community, to get involved.

The Center has been a huge help to our business. As a single owner, it’s important to have people you can turn to for things outside your expertise. The Center has helped us save a lot of money, through engineering, through refinancing, and by raising capital for a new roof and siding. It’s made such a difference to the company we are today.”

— William Rutherford, President, NorthWoods Manufacturing
In East Burke, Vermont, Kingdom Trails has proven that quality mountain biking trails can be a big draw for visitors and a benefit to residents and businesses in the community. Matt Langlais, president of the board of the Kingdom Trails Association, sums it up: “Mountain biking has become an economic engine for our rural Northeast Kingdom community. The visionary founders of Kingdom Trails, the dedicated community, and the generous private landowners who have grown and sustained the trails for almost 25 years now have shown that recreation can be another forest product that can help to sustain a rural economy.”

This past year the Center jumped at the chance to work with Kingdom Trails and include them in the Mountain Bike Collaborative – an effort to support six trail networks all working to benefit their own communities and the region.

The Center facilitates the 3-state, 2-country collaborative whose mission is simple: use mountain biking as a basis to secure economic benefit for communities and steward the landscape. Members include PRKR MTN in Littleton, NH; Coos Cycling Club in Gorham, NH; Mahoosuc Pathways in Bethel, ME; the Franconia Area Chapter of the New England Mountain Bike Association in NH; Circuits Frontières in East Hereford, Quebec; and Kingdom Trails.

The collaborative has created a shared brand — The Borderlands — to introduce itself to the mountain biking world and will begin promoting that brand in the coming year. The Center provided funding for shared marketing materials, trail construction, and trail improvements to make mountain biking more accessible to beginners.

The Center also facilitates the Northeast Kingdom Regional Tourism Marketing Partnership, a group of chambers of commerce and non-profits concerned with tourism in Vermont’s three northeastern counties. Destination development is a big part of the New Forest Future. Our goal is to make sure that communities directly benefit from the economic opportunities created by travelers and adventurers drawn to the region.

We’re enthusiastic about promoting place. Through local partnerships, we support new ideas and learn what makes an impact. In turn, we share those ideas with other communities, accelerating positive change. Grounded progress is catching on.

— Matt Langlais, President, Kingdom Trails Association
In North Hudson, New York, change is underway. The state is developing a new tourism service hub to provide amenities – camping and food – to Adirondack visitors. That’s big. Less visible but just as important is that the town is now heating its garage with Automated Wood Heat.

When it came time to replace the outdoor wood boiler that heated the Highway Garage, North Hudson Supervisor Ron Moore thought he’d stick with the same log-length system they had been using. But then he thought about his crew and the physical demands of feeding logs into the boiler through a long Adirondack winter. He decided an Automated Wood Heat system was the better way to go.

While well known in Europe, Automated Wood Heat is still an emerging technology here. Its benefits are wide-ranging: it keeps the money we spend on heat in the regional economy, sustains jobs from forest to pellet mill to home delivery, and immediately reduces greenhouse gases by 54% compared to oil.

In Tupper Lake, Saranac Lake, Chateaugay, North Hudson, Ray Brook, Lake Placid and Bellmont, New York, the Center helped homeowners, municipalities and a state office complex convert from fossil fuels to Automated Wood Heat. We also used our multi-state experience to advise the state on ways to improve its underused wood heat rebate program.

Every one of these projects is now contributing to the local forest economy and reducing greenhouse gases, but it’s not enough. More people need to know that automated, efficient wood pellet heating is an option for their home or business, for their schools and community buildings. We created the Feel Good Heat marketing campaign with a wide range of partners to appeal to consumers’ values — renewable energy, low carbon, local jobs and forest stewardship — as well as to their interest in heating with wood the easy way: no splitting, stacking or lugging.

From the launch of our Model Neighborhood Initiative in Berlin, N.H., in 2011, to the conversions of community facilities that we support today, the Center has promoted Automated Wood Heat to diversify low-grade wood markets and help the region re-imagine how we heat.

In the Northern Forest, heating is as essential as eating — and there’s no better way than with Feel Good Heat.

NEW YORK

LEVERAGING EMERGING TECHNOLOGIES

NEW TECHNOLOGIES, NEW MARKETS.

REINVIGORATING AND RE-IMAGINING USE OF NATURAL RESOURCES TO BENEFIT PLACE.
Hampshire’s North Country,” said Taylor Caswell, commissioner of the state’s Department of Business and Economic Affairs. “The staff has a grounded perspective that informs policy change in meaningful ways, and they support projects that push innovation. This winning combination enhances our local communities and the regional economy.”

“We’re proud to bring the Northern Forest experience into the national conversation on the future of rural places, for the betterment of all.”

— U.S. Senator Jeanne Shaheen, New Hampshire

In Washington, DC the Center advances policies that connect people, economy and the forested landscape to accelerate inclusive prosperity. In a contentious political landscape, we raise nonpartisan attention to new ways to stoke rural economic opportunity.

More than 10 years ago, the Center advocated for the creation of the Northern Border Regional Commission, a federal commission that has since brought substantial new resources to the Northern Forest. Our relationships with the region’s eight US Senators and eight members of Congress helped win important support to create the Commission and to fund its work. Today the Commission invests $25 million annually in the region, including a special new $3 million appropriation in FY18 for a special initiative to address the economic challenges faced by forest-based communities.

Our relationship with the Economic Development Administration is yielding $3 million in increased investment to develop multiple forest economy markets in the region. Targeted investment done right will have broad, positive impacts.

Then there’s the Farm Bill. This omnibus spending bill funds key federal programs — such as Rural Business Development Grants, Community Forest and Open Space Program and many more — that support rural communities and the forest-based economy.

Over the past two years, the Center recommended changes to the delegation and agency staff that would improve the Farm Bill’s existing programs, integrate new ideas and direct resources to better serve rural communities.

At the same time, we advance key principles in federal policy and national philanthropy to enhance rural places through the Rural Development Innovation Group, our national collaboration with the Aspen Institute, U.S. Endowment for Forestry & Communities, and others.

The Center is also at work at the state level. “The Center is a key partner in shaping and implementing economic and community development strategies across New
WORKING AT MULTIPLE LEVELS TO DELIVER ON MISSION

30,000 FEET

Regional Leadership
Sharing bold ideas and infusing financial support and expertise backed by multi-state perspective and know-how.

ADVANCING POLICIES TO ACCELERATE INCLUSIVE PROSPERITY
DEVELOPING NEW MARKETS
BRINGING ATTENTION TO RURAL ISSUES

10,000 FEET

Coordinating Regional Initiatives
and layering program delivery for maximum impact.
Co-creating effective programs that can be sustained by local ownership and replicated across the region.

SUPPORTING COORDINATED COMMUNITY REVITALIZATION
ADVANCING DESTINATION DEVELOPMENT
CREATING THE FEEL GOOD HEAT MARKETING CAMPAIGN

ON THE GROUND

Direct services and support
to businesses and communities.
Collaborating locally to renew the pride, purpose and vitality of our communities.

ASSISTING WOOD PRODUCT COMPANIES
SUPPORTING DESTINATION DEVELOPMENT
CREATING COMMUNITY FORESTS
LANCASTER, NEW HAMPSHIRE

With a local advisory team, the Center is building on community priorities to benefit the town and attract and retain younger entrepreneurial people by:

- Acquiring and initiating renovation of a key downtown property – the P.J. Noyes building – for both commercial and residential uses through the $1.5-million Lancaster Main Street Fund.
- Engaging diverse voices from the community, in partnership with UNH Cooperative Extension, to inform the town’s 10-year Master Plan.
- Enhancing the overall attractiveness of the downtown and waterfront areas through micro-grants to 9 downtown businesses for façade improvements.
- Providing specialized assistance to NorthWoods Manufacturing to refinance debt and increase lean manufacturing processes.
- Strengthening tourism-related businesses through workshops for improved internet marketing.
- Improving energy efficiency and switching homes and buildings to Automated Wood Heat, in partnership with the town.
- Facilitating robust community engagement in determining how the property will be managed and conserved for community benefit.

GREENVILLE, MAINE

Through ongoing engagement with partner organizations and local businesses, the Center has assisted the community to strategically attract visitors to experience the region’s outdoor opportunities by:

- Convening and facilitating key local organizations to increase alignment, coordination, and effectiveness in pursuing Destination Development strategies.
- Building the skills and capacity of 25 business, non-profit, and municipal leaders through the state’s first Community Destination Academy, which also identified priority projects for implementation.
- Awarding matching grants to local tourism businesses to develop new products and services that will provide a quality experience for visitors and strengthen each business and the jobs it provides.
- Enhancing the overall attractiveness of the downtown and waterfront areas through micro-grants to 9 downtown businesses for façade improvements.
- Providing internet access to visitors and residents by providing seed funding and securing wider financial support for WiFi hotspots on Penobscot Avenue, Millinocket’s main street.
- Supporting outdoor recreation and active communities by developing and launching the Second Nature Adventure Challenge, a three-level hiking challenge to promote outdoor activity, and by expanding mountain bike trails and access.
- Assisting wood products manufacturers – Hancock Lumber, KBS Builders, and Lovett Woodworking – to add value to local wood, sustain and enhance quality jobs, and increase business success.
- Advancing high-speed internet expansion by securing a $78,000 grant from the Connect ME Authority to plan for broadband expansion across 27 communities in western Maine.
- Expanding the potential impact of recreation-based tourism in the Katahdin region through seed grants to local businesses and assistance to Katahdin Area Trails to explore mountain bike trail expansion.
- Advancing Automated Wood Heat by providing incentives to help 12 home and business owners convert to high-efficiency wood pellet stoves or whole-home wood boilers.
- Increasing the use of Automated Wood Heat by helping Crescent Park School in Bethel and Green Machine Bike Shop in Norway switch to Automated Wood Heat.
- Enhancing the potential impact of recreation-based tourism in the Katahdin region through seed grants to local businesses and assistance to Katahdin Area Trails to explore mountain bike trail expansion.
- Supporting a locally-driven effort to establish a new 978-acre Community Forest in Bethel, facilitating robust community engagement in determining how the property will be managed and conserved for community benefit.

MAINE WEST

Bethel, Rumford, South Paris & Norway

The Center coordinates and facilitates the Maine West collaborative – a partnership of 12 non-profit partners and the Betterment Fund – to integrate economic, educational, health and conservation outcomes in western Maine communities by:

- Supporting outdoor recreation and active communities by developing and launching the Second Nature Adventure Challenge, a three-level hiking challenge to promote outdoor activity, and by expanding mountain bike trails and access.
- Assisting wood products manufacturers – Hancock Lumber, KBS Builders, and Lovett Woodworking – to add value to local wood, sustain and enhance quality jobs, and increase business success.
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MILLINOCKET, MAINE

In partnership with a variety of non-profit, business and public-sector partners, the Center is supporting exciting initiatives in this former paper mill town to diversify the economy and strengthen the community by:

- Increasing quality rental housing through the Millinocket Housing Initiative – we’ve purchased six homes, completely renovating 3 of them and renting out 5. (Read more on pages 4 and 23).
- Helping to leverage much needed financing to advance two major projects – revitalization of the former Great Northern Paper mill site into a cutting-edge business district and the renovation and expansion of the Millinocket Memorial Library.
- Providing internet access to visitors and residents by providing seed funding and securing wider financial support for WiFi hotspots on Penobscot Avenue, Millinocket’s main street.
- Advancing Automated Wood Heat by providing incentives to help 12 home and business owners convert to high-efficiency wood pellet stoves or whole-home wood boilers.
- Expanding the potential impact of recreation-based tourism in the Katahdin region through seed grants to local businesses and assistance to Katahdin Area Trails to explore mountain bike trail expansion.
2018 PROGRAM HIGHLIGHTS, CONTINUED

WOOD PRODUCTS INNOVATION

Adding value to the region’s resource through wood products manufacturing provides meaningful work, delivers financial return to land owners, and keeps forests as forests. The Center helps companies implement innovations to become stronger businesses and offer important job opportunities, while also helping educational centers offer workforce training for careers in wood product manufacturing by:

- Providing financial assistance, business consulting and coaching to increase the viability and success of 16 wood product manufacturers and the quality of more than 365 jobs:
  - In Vermont: I.K. Adams, Dorset; ShackletonThomas, Bridgewater; Appalachian Engineered Flooring, North Troy; Vermont Hartford; Richford Wood Products, Richford.
  - In Maine: KBS Builders, South Paris; Hancock Lumber, Bethel and Pittsfield; Maine Dovetail, New Vineyard; Lovett Woodworking, Winon; Katahdin Forest Products, Oakland; Kangas, North Anson.
- Leveraging $211,000 in private investment in wood products companies to improve profitability, stability and employment opportunities.
- Supporting Maine State Prison and Champlain Valley Educational Services in providing wood worker skills certification for 61 people.
- Initiating a CEO peer forum to assist business owners and managers with a wide range of organizational and business issues.

AUTOMATED WOOD HEAT

Income from selling low-value wood, whether culled during harvest of saw logs or through stewardship cuts, is an important income stream that helps forestland owners improve their forests. The Center is expanding the use of Automated Wood Heat to develop demand for lower value wood, retain wealth in the region and lower greenhouse gas emissions by:

- Providing incentives for 19 wood pellet boiler installations in town garages, schools, community centers, and a New York state office complex.
- Retaining $1 million in the region through the use of wood pellets instead of fossil fuels for heat.
- Reducing regional greenhouse gas impact by 1,100 tons by displacing fossil fuels in favor of wood for heat.
- Creating and launching the Feel Good Heat marketing campaign, exposing more than 230,000 people to Automated Wood Heat and its benefits.
- Advocating for state public policies, rebates and other financial support to increase the use of Automated Wood Heat across the Northern Forest states and Massachusetts.

DESTINATION DEVELOPMENT

Many rural communities have what visitors want – a picturesque community center, a bucolic setting, walkability, and much more – and others need to invest in these assets. The Center helps communities increase their appeal to potential visitors and residents by:

- Providing grants and training to enable 42 tourism-related businesses to better serve their clients and improve the quality of more than 200 jobs, leveraging more than $160,000 in investment by these businesses.
- Delivering more than $250,000 in media and marketing value to increase travel to the region through Maine Woods Discovery, a consortium of providers serving adventurous travelers.
- Launching the Community Destination Academy with 25 business, non-profit and municipal leaders to build a shared strategy for destination development in Greenville, Maine;
- Facilitating development of a cooperative regional marketing strategy for the Northeast Kingdom of Vermont to help draw travelers and potential residents to northern Vermont.
- Facilitating and supporting the Mountain Bike Collaborative, 6 trail networks clustered in Maine, New Hampshire, Vermont and Quebec to cooperate on marketing, trail improvements and community impact (see page 8).

LEADERSHIP & ADVOCACY

Rural places are sparsely populated and have limited representation in Washington, D.C. The Center brings national attention to rural challenges and to the need for an economy that delivers purpose, innovation and widespread opportunity by:

- Partnering with the Aspen Institute and U.S. Endowment for Forestry & Communities to advance innovative rural development approaches in federal public policies and increase the effectiveness of rural programs.
- Helping to shape the 2018 Farm Bill to deliver greater support to the Northern Forest region and other rural places.
- Leading 6 ongoing regional networks to coordinate strategy, activity and support for key collaborations, including:
  - Maine Woods Consortium
  - Maine Woods Discovery marketing cooperative
  - Feel Good Heat marketing campaign
  - The 3-state-2-country Mountain Bike Collaborative
  - Northeast Kingdom Regional Marketing Partnership
  - The national Rural Development Innovation Group.
- Delivering a regional Forest Economy Conference on behalf of the Northern Border Regional Commission to encourage coordinated investment in the region by public and private funders.
- Advocating for additional funding through the Economic Development Administration ($3 million) and the Northern Border Regional Commission ($3 million) to support regional forest economy projects.
- Advocating for program changes to improve the states’ wood pellet incentive programs, particularly Renewable Heat New York, an underused incentive program for Automated Wood Heat installations.
Thank you!

In Fiscal Year 2018, the Center increased program funding by 22 percent — and also helped secure an additional $193,000 for other organizations collaborating on projects. We also leveraged and helped secure $9.2 million in additional public and private funding to business, organizational and public entities in the region.

Variances in revenue sources include two multi-year grants from federal agencies totaling more than $750,000 to spur innovation in the forest economy. Individual giving to our Innovation Fund to launch and sustain our Community Revitalization program, and earned income through contracts with public agencies delivered programs across the Northern Forest.

Of special note in Fiscal Year 2018, we raised $750,000 from investors for the Millinocket Housing Initiative (see next page) through our subsidiary organization, Sustainable Forest Futures.

Generous contributions and public investment enabled the Center to target program delivery across the region and to end the year in a strong financial position.

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Thank you!
We are thankful to you not only as supporters, but as active participants in shaping our region. We depend on you to help us renew the pride, purpose and vitality of our communities. This recognition list is for all of our generous supporters who made a donation between May 1, 2017 and April 30, 2018. If we have made any errors in compiling this list, please let us know. We always welcome questions, comments, and your stories about why you love the Northern Forest. Please contact Lila Trowbridge at (603) 220-0679, ext. 102.

THANK YOU TO OUR GENEROUS DONORS

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Elizabeth Robinson
Dave & Linda Rockwood
Sean & Laurel Ross
In Memoriam

The Center wishes to acknowledge with sadness the deaths of the friends of the organization listed below. We will miss their advice and friendship.

Barbara Barnes  
Wes Bunwell  
George Canen  
John Ewing  
Bob French  
Alan Hutchinson  
Fritz Koeppel  
Elwin Leysath  
Bruce Mazlish  
Brian Walsh

HERITAGE SOCIETY

Thank you to the generous members of the Heritage Society who have included the Center in their estate plans. For help in making a bequest, or to learn about gift annuities and other ways you can earn income while supporting the Center’s mission, please contact Lila Trowbridge 603-229-0579, ext. 102 or ltrowbridge@northernforests.org

BEQUESTS PLANNED

Woodye & Beatrice Conover  
Jan Eastman & John Marshall  
Genevieve Howe  
Jennifer Huntington  
Harold Janeway  
Doreen Oliveira  
Robert Riley & Tabitha Dears Riley  
Jacqueline L. Tuxill

BEQUESTS MADE

J. Wilcox & Natalie Brown  
Richard Rockefeller  
Preston Simons  
Jordan Saunders

The annual report is printed on Astrolite Silk, with special thanks to Monadnock Paper Mills.

MILLINOCKETT INVESTORS

In Fiscal Year 2018, the Center created an investment fund for philanthropists wishing to invest capital in projects that benefit the region while earning a financial return. We are grateful for these generous investors and for their confidence in the Millinocket Housing Initiative and the new Lancaster Main Street Fund.

Elliottville Plantation, Inc.  
Individual Investors  
Maine Community Foundation

GIFTS IN KIND

Google for Nonprofits  
Monadnock Paper Mills Charitable Foundation

Nathan Wechsler and Company

UP TO $100

Beth & Doug Allen  
Anonymous BJ  
Warren Balgoyen  
Richard Barringer & Martha Freeman  
Raymond & Leslie Bell

KEY:

↑ 5 years of giving  
↑↑ 10 years of giving  
Current Center Board  
Former Center Board  
Center Staff  
Evergreen (monthly donors)  
President’s Council donors

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FOUNDATIONS

Anonymous (2)  
The Bettermann Foundation  
The Jack & Dorothy Byrne Foundation  
The Cloudsplitter Foundation  
Benjamin & Gertrude Couch Trust  
Davis Conservation Foundation  
The French Foundation  
Grantmakers for Effective Organizations  
Nonprofit Advisory Council  
High Meadows Fund  
Horizon Foundation  
Encourage Community Foundation  
Jane’s Trust  
Emily Landecker Foundation  
Libra Foundation  
Maine Community Foundation  
Northwest Area Foundation  
Overhills Foundation  
Elmina B. Sewall Foundation  
Tail Timber Trust  
Dare Taylor Charitable Foundation  
Neil & Louise Tilton Fund of the New Hampshire Charitable Foundation  
Trust for Public Land  
U.S. Endowment for Forestry & Communities  
The Gilbert Vemey Foundation

U.S. Economic Development Administration  
Vermont Working Lands Enterprise Initiative

CORPORATE

Appalachian Engineered Flooring, Inc.  
Champlain Hardwoods  
EnterWorks Consulting  
Innovative Natural Resource Solutions, LLC  
Kellogg Inc.  
Kingdom Trail Association  
LandVest, Inc.  
Maine Wood Councils  
New England Woodcraft, Inc.  
Northeastern Lumber Manufacturers Association, Inc.  
Northern Outdoors, Inc.  
Peter’s Construction Consultants, Inc.  
Pinetree Power, Inc.  
Prentiss & Carlisle  
Seven Island Land Company  
Squam Boat Livery  
Vigilant Woodworks, Inc.

CFDA TAX CREDITS

The New Hampshire Community Development Finance Authority (CDFIA) Tax Credit Program awarded $72,000 in tax credits to support the Center’s Community Revitalization work in Lancaster, NH. With appreciation we acknowledge the businesses below who purchased tax credits to support the Lancaster program.

Global Forest Partners, LP  
Grande Bank  
JIFC, Inc.  
Lyme Timber Company  
McDevitt Trucks, Inc.  
Northland Forest Products  
Passumpsic Savings Bank

The Center wishes to acknowledge with sadness the deaths of the friends of the organization listed below. We will miss their advice and friendship.

Barbara Barnes  
Wes Bunwell  
George Canen  
John Ewing  
Bob French  
Alan Hutchinson  
Fritz Koeppel  
Elwin Leysath  
Bruce Mazlish  
Brian Walsh

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Kingdom Trail Association  
LandVest, Inc.  
Maine Wood Councils  
New England Woodcraft, Inc.  
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The Northern Forest Center is a regional innovation and investment partner creating rural vibrancy by connecting people, economy, and the forested landscape.

Our programs enhance the lives people that love, rely on, or benefit from a healthy Northern Forest.

People need work that matters, community support, and reasons to engage in the stewardship of our forests and working landscapes.

In an era when economic transition has excluded many, our communities and landscape are more vital than ever.

For more information about the work we do across the Northern Forest, please visit www.northernforest.org.
LIVE THE NEW FOREST FUTURE