Summer interns and young people working at Adirondack organizations gathered to network and to share their experiences and their sense of what the region needs to attract more young residents.

VISION
We envision a thriving and welcoming Northern Forest region sustained by innovation and environmental stewardship.

MISSION
We create bold possibilities that give rise to vibrant Northern Forest communities.

WE BELIEVE IN
This moment in the Northern Forest’s evolution is forged by its past and its potential. Communities that soared with the birth of the timber industry and then endured decades of decline are now at the edge of a new era – the New Forest Future – where there is a palpable sense of renewed pride and purpose.

Despite the pandemic, people and communities are innovating and reinventing themselves. They’re engaged in creating new products and services from the forests, and community-focused businesses are creating quality jobs and mitigating climate change. People are working across communities and states to make it happen.

Yet we still have much work to do to secure a better future. To reverse long-running population loss, the region’s communities are competing for young people by grappling with housing shortages, limited broadband connectivity, and other challenges. In places where the pandemic delivered an influx of people seeking space, safety, and access to outdoor spaces, communities are addressing how to welcome new residents, especially those with diverse backgrounds and experiences.

Our programs are designed to help the region navigate these changes, sustain what has been working well, and embrace innovation. We are pleased to share stories of inspiring leaders strengthening the forest economy, demonstrating that outdoor recreation can be open to all, reinvigorating town centers, and welcoming new and returning residents to our communities.

What we do now sets the course for decades to come. Thank you for your support and partnership as we navigate this moment together.

Celina Adams, Chair  
Rob Riley, President
The Center’s Parker J. Noyes redevelopment project has inspired other investments in downtown Lancaster, NH.

“Just when I thought the Center had done everything we could expect, you do something more,” said Ben Gaetjens-Oleson, town manager of Lancaster, NH, about the town’s partnership with the Center. “We got so much more than we had hoped.”

“Your Parker J. Noyes renovation has encouraged people to fix up their own properties and drawn people to Main Street,” he said, referring to the Center’s flagship project in Lancaster — redevelopment of a historic, 11,000-square-foot building at the north end of the historic town center. The $3-million renovation has created six apartments and new retail space, opening expansion opportunities on Main Street. The Root Seller, a local food marketplace, will move into the Noyes building, allowing the popular Polish Princess bakery to expand into the Root Seller’s former location.

“The Center has been a leader in Lancaster’s redevelopment,” said Ben. “You wrote a grant so we could tear down derelict buildings and create new parking, and the downtown historic area is seen as more of an asset than it used to be.” As an example, he said a local manufacturer is renovating the building next to the Center’s Noyes project to create apartments for its employees.

“That block of Main Street is the heart of our town,” he said. “That’s what we need to hang on to, and these investments are bringing vibrancy back downtown.”
Driving Change With Integrated Capital

Northern Forest communities need an infusion of capital to help build the vitality that will attract people and businesses. The Center is a ready partner, using creative approaches to secure and leverage those critical investments.

Building on the success of our redevelopment investments in Millinocket, Maine, and Lancaster, New Hampshire, we launched the Northern Forest Fund in 2021. This impact fund will invest capital across the region to meet housing demands, expand business opportunity, and improve local assets that communities need to thrive.

We are pioneering the use of integrated capital in the region by providing programs to support broad community goals alongside our capital investments. We’re helping communities expand recreational access and amenities, supporting businesses and market development and keeping local forests intact for climate, economic and community benefits – all while building local capacity.

“The impact of the Northern Forest Fund will be exponential,” said Tabitha Bowling, vice chair of the Center’s Board of Directors. “Direct investment in redevelopment, supported by the Center’s programs, brings pride and complementary investments to the communities we serve.”

"Your Parker J. Noyes renovation has encouraged people to fix up their own properties and drawn people to Main Street." - Ben Gaetjens-Oleson, Town Manager, Lancaster, N.H
The University of Maine has studied the use of structural round timber in large buildings such as the one in this architect's rendering.

Using Trees for Climate and Economic Solutions

Greg Cabral is selling architects, engineers, and builders on a new idea: use nearly whole trees from sustainably managed Maine forests to replace steel and concrete in building construction. The environmental benefits are huge — using 15% more wood in place of fossil-fuel intensive materials would avoid up to 34% of global CO2 emissions.

“No other building material translates better than structural round timber for overall environmental benefits,” said Greg, whose goal is to build a $2.5-million sales pipeline for the new product by 2023. Potential uses include warehouses, commercial buildings, schools, and many others.

The Center awarded $450,000 to the Town of Ashland, Maine, through the Future Forest Economy Initiative, to identify potential buyers and prepare to meet demand. Ashland calls the initiative Original Mass Timber Maine.

Ashland is working with Seven Islands Land Company as well as WholeTrees Structures, a national leader in the field, to develop markets for structural round timber in the eastern U.S. “The market potential here is huge, and I’m getting real interest from the architecture and construction community,” said Greg.

“There is a former wood products manufacturing facility in Ashland that with very little expense can start producing this product,” he said. “If we’re successful, we’ll create new jobs for professionals and skilled workers and have a ripple effect in other local industries like steel fabricators for connections, and the logging industry.”
Funding Market Innovation, Building Resilience

For Northern Forest communities to thrive, people need strong businesses and work that matters. We’re helping develop new uses of the forest that achieve these goals while creating good jobs and reducing carbon emissions.

Our Future Forest Economy initiative has granted $1.1 million to create new markets for wood that displace fossil fuels and increase stewardship of our forests. With national partners and federal funding, we are advancing innovation and are ready to invest the next $1 million.

This program has funded market development for structural round timber and wood heat, as well as engineering for a district wood heating system for the University of Vermont Medical Center and expansion of logger certification to increase the region’s capacity to meet demand for certified wood products.

Each project helps sustain forests, creates jobs in the industry, and fights climate change by displacing fossil-fuel products or sequestering carbon.

“

No other building material translates better than structural round timber for overall environmental benefits.

“

Greg Cabral, Director of Market Development
Original Mass Timber Maine
Training programs and a practice trail at the Albany Community School in Vermont provide students a gateway to the larger recreational opportunities offered in the Northeast Kingdom.

“A lot of students live in downtown Albany, but there’s not much for them to do there,” said Jess Thomas about the community where she teaches in the Northeast Kingdom of Vermont. This past year, Jess has been getting kids engaged in bike riding through programs the Center supported.

“The trails at school give a safe option that will keep them engaged,” she said. “Some of the kids really need physical exertion and body feedback to make good choices.” Jess, in her fifth year teaching at the school, said the kids gained confidence on bikes during last spring’s training and now they’re out on a new “pump track” where they can practice mountain biking skills. Grants from a Center program to the Craftsbury Outdoor Center helped fund the training sessions, and the Northern Forest Destination Development initiative supported the pump track.

“These programs are getting them outdoors more,” said Jess. “One new student brought his family, and his mom got into it too.”

Jess said that when the students return to the classroom after a ride, they come back really excited, but better able to focus after the exercise.

“The town is paying attention and I think the trails will get used a lot. We’re offering kids really important experiences.”
Supporting Outdoor Recreation

Access to outdoor recreation is one of the region’s great strengths, but not all opportunities are equal. Lack of equipment, training, and a sense that outdoor recreation is more for visitors are barriers for many residents. With our regional scope, we’re able to raise resources and help communities and partners create more opportunities for everyone to get active outdoors.

In partnership with federal and local entities, our Northern Forest Destination Development program funded 21 projects—including the pump track at the Albany School—that meet community needs, improve recreational resources, and support active lifestyles. Each project in Maine, New Hampshire, and Vermont serves year-round residents.

Our Destination Development program brings together people from business, local government, and the community at large to decide how best to serve their community and build the connection between recreation and their local economy.

We’re excited to help generate bold ideas and provide resources and expertise to help communities make lasting changes that retain residents and attract new residents and visitors.

“The trails at school give a safe option that will keep them engaged. Some of the kids really need physical exertion and body feedback to make good choices.”

Jess Thomas, Teacher, Albany Community School, Albany, Vermont
Ryan and Vanessa Hutton and their Scottish Deerhound Archie love the quality of life they have living in Chestertown, NY — including outings to Paradox Brewery in North Hudson.

A job change and the pandemic motivated Vanessa and Ryan Hutton to move full-time to Chestertown, NY, years ahead of schedule. “I always wanted to come back to the area and raise a family here,” said Ryan, 32, who grew up in the small Adirondack community about 80 miles north of Albany. “I’m glad that if we raise our family here our kids will see economic diversity, but one concern is a lack of racial and cultural diversity.”

Vanessa and Ryan are contributing to the Center’s approach to community development in the Adirondacks. Through the Common Ground Alliance and discussions with staff, they’ve raised issues that can be deal-breakers – such as diversity and housing – for potential residents. We’re helping communities address these barriers.

“Friends would love to move here, but historically work has been a barrier,” said Vanessa. “Now more people can work remotely, but they need a place to live and good internet.”

“I’ve felt so welcomed,” added Vanessa, a lawyer who has joined five boards and started an arts organization with her husband to renovate the historic theater. “We have a great lifestyle here – I’m trying to recruit everyone!”

“We have clean air and water, easy access to locally grown food, lots of recreation,” added Ryan, a software manager. “We want to help preserve what’s special here and bring some new skills and perspective.”
Friends would love to move here, but historically work has been a barrier. Now more people can work remotely, but they need a place to live and good internet.

Vanessa Hutton, New Resident, Chestertown, NY

Retaining Residents for Strong Communities

Rural communities need more young people. Towns compete to lure back people who left for college or jobs, to attract new residents, and to keep current residents. The communities that welcome new people and support their citizens are the ones that will grow and succeed.

Over the last year we’ve partnered with Adirondack communities to address demographic challenges by helping them identify the amenities that people – especially young people – are searching for.

In Tupper Lake, Elizabethtown, Chester, and Keene, we’re developing partnerships to expand broadband availability, housing options, and recreational opportunities. Addressing how communities can welcome all people regardless of economic, social, racial or other differences is a cornerstone of our work.

We want to hear more stories like Vanessa and Ryan Hutton’s and more stories of people who’ve stayed in their hometowns. Current residents and newcomers who put down roots in the Adirondacks contribute to their community’s vibrancy by raising families, starting businesses, volunteering, and stepping into civic leadership.
The Center helped business owners adapt after their initial COVID-19 closures, including, in New Hampshire: (L–R) Adam and Lori Alderin at the Beal House in Littleton, Mike Holland at the Copper Pig in Lancaster, and Liz Jackson at Libby’s Bistro in Gorham. Smokey T’s BBQ in Lancaster also participated in the program.

Meeting Urgent Community Needs

To address challenges that COVID-19 brought to Northern Forest communities this past year, we redirected existing programs and created new ones to provide support wherever we could.

We provided crisis support and marketing assistance to wood product companies and tourism businesses employing hundreds of workers. We helped school children get internet access for distance learning in Lancaster, NH and other northern New Hampshire communities, as well as western Maine.

David Murphy, Superintendent of Schools in SAD 44 serving the Bethel, Maine, area said, “The support you provided for mobile hotspots for some of our families greatly enhanced our ability to connect to all students during these challenging times. We were thrilled to receive these devices in a such timely fashion and to be able to provide additional remote learning support for the families and students who needed it the most.”

In Lancaster, Littleton, and Gorham, NH, we provided four restaurants with $80,000 of support through a creative partnership that helped increase their sales and support their employees. One restaurant reopened, another offered discounted meals to first responders, teachers and other local heroes, and the others extended discounts to all patrons.
Inventing a New Way of Business

Libby’s Bistro in Gorham, NH, is known for creative cuisine served elegantly in the dining room or outdoor patio, and owner Liz Jackson found too much was lost when her dinners were packed into flimsy to-go cartons.

“When you offered this grant, I really was at the end of what I thought I could do to reinvent myself during Covid and stay relevant after 23 years of being passionate about running our restaurant and feeling truly part of the community,” said Liz. “I was at a dead end.”

With the Center’s support, Libby’s was able to hire back many of its staff and they were moved when the subsidized meals spurred acts of generosity in the community.

Customers ordered Libby’s special meals for other people. Liz tells the story of one customer who ordered three meals and asked her to give them to someone who would really benefit. “So we handed them out to elderly residents who were stuck in their houses during Covid,” said Liz. “Your support has helped me focus on what is important – on serving the people in our community and serving really good food.”

“From the bottom of our hearts, thank you, thank you for making us feel relevant again and getting us through this long dark winter.”

— Liz Jackson, Owner, Libby’s Bistro
STRENGTHENING COMMUNITIES
The Center collaborates with communities to build local capacity that generates community pride, purpose, and vitality. Our programs invest in place, build active communities, create Community Forests, and more.

ADVANCING THE FOREST ECONOMY
We help communities and businesses achieve their economic goals through technical and financial assistance and through peer consultation. We advance development of new markets through investment and strategic leadership.

DESTINATION DEVELOPMENT
Our Destination Development programs help communities improve essential resources, services, and activities to make them sustainable, thriving places that serve residents and attract visitors and newcomers.

PROVIDING LEADERSHIP
The Center brings new ideas and resources to accelerate innovation across geographic, social and ideological boundaries. We leverage resources into the region to support projects, advocate for policies that benefit the region, and contribute to climate solutions through our programs.
PROGRAM HIGHLIGHTS

PROGRAM IMPACT SINCE 2005

SUPPORTED

7,200 JOBS
IN WOOD PRODUCTS, TOURISM & WOOD HEAT

HELPED CONSERVE

258,000 ACRES FOR COMMUNITY BENEFIT

SECURED & LEVERAGED

233,000,000 DOLLARS TO BENEFIT COMMUNITIES, THE ECONOMY & FOREST STEWARDSHIP

LEADERSHIP

• Leveraged more than $12 million from increased federal funding, tax credit financing, business investment, and grants to support economic opportunity and environmental resiliency across ME, NH, VT and NY.

• Helped raise more than $650,000 through grant writing and project development to directly fund partners’ programs that align with the Center’s mission and vision.

• Advocated for changes to federal programs and allocation of COVID-19 relief funds to serve rural community needs.

• Advocated for state and federal policy to support greater adoption of modern wood heat to replace fossil fuels and address climate change.

COMMUNITY

• Raised $3.4 million in impact investments for residential and commercial real estate redevelopment projects since 2018.

• Launched a strategic initiative to help Adirondack communities attract new residents and retain young community members.

• Continued investment in the $3-million redevelopment of the historic Parker J. Noyes building in Lancaster, NH, to support economic expansion and community revitalization.

• Assisted 12 communities in western Maine – Denmark, Harrison, Norway, Rumford, Dixfield, Woodstock, Greenwood, Bethel, Newry, Gilead, Albany, and Sumner – to improve internet access through the Broadband Bootcamp readiness campaign, Maine West Broadband Summit, and community Wi-Fi hotspots.

• Engaged more than 250 people in outdoor activities for health benefits and to raise funds for community service agencies in western Maine.

• Helped Hanover, NH develop a plan to steward its new 250-acre Mink Brook Community Forest and advised residents of Woodstock, ME in early planning for a proposed 634-acre Community Forest.
**ECONOMY**

- Supported more than 150 wood products, tourism, and wood heat businesses with business consulting, digital marketing assistance, and grants.

**Wood Products**
The Center’s ongoing work with 11 wood products companies:

- Supported 472 existing jobs.
- Helped them generate demand for 8 million board feet of the region’s wood.

**Destination Development**
To support both community revitalization and economic development, the Center:

- Awarded 11 grants totaling $317,000 to improve outdoor recreation infrastructure in Maine, New Hampshire and Vermont, in partnership with Northeastern Vermont Development Association and NEK Collaborative.
- Awarded more than $75,000 in grants through the Center-coordinated Bike Borderlands collaborative to build or improve 8 trails, improve maps, and support efforts to make mountain biking accessible to more local children.
- Invested $30,000 in community-based recreation development through grants to local projects from the Center-facilitated Adirondack Community Recreation Alliance.
- Leveraged $85,500 in business investment in Maine’s Moosehead Lake region through our Tourism Investment Program.
- Launched 2 sustainable use campaigns – Ride with Gratitude and The Mahoosuc Way Pledge – with partners to encourage respectful mountain biking across the region and responsible recreation in the Mahoosuc region of Maine.

**Wood Heat**
By helping people convert from oil to wood pellets and chips for heat:

- Generated $1 million in economic impact for the region this year; $6.6 million positive impact since 2011.
- Prevented 1,387 tons of greenhouse gas emissions this year – totaling 8,000 tons avoided since 2011. The total reduction is equal to driving 18.2 million FEWER miles!
The Northern Forest Center has a strong track record of diversifying income sources while providing consistent and ongoing program services to communities and partners. We create strong relationships and deliver on our promise.

### Statement of Activities

<table>
<thead>
<tr>
<th></th>
<th>FY 2021</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>INCOME</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Individuals</td>
<td>$1,309,982</td>
<td>$831,491</td>
</tr>
<tr>
<td>Corporations</td>
<td>58,650</td>
<td>217,879</td>
</tr>
<tr>
<td>Foundations</td>
<td>630,080</td>
<td>739,014</td>
</tr>
<tr>
<td>Public Funding</td>
<td>732,613</td>
<td>308,914</td>
</tr>
<tr>
<td>Program Income</td>
<td>138,822</td>
<td>183,588</td>
</tr>
<tr>
<td>Other</td>
<td>24,582</td>
<td>6,952</td>
</tr>
<tr>
<td><strong>Total Income</strong></td>
<td>$2,894,729</td>
<td>$2,287,838</td>
</tr>
</tbody>
</table>

|                  |         |         |
| **EXPENSES**     |         |         |
| Program          | $1,659,031 | $1,425,494 |
| Operating        | 253,425  | 285,407 |
| Fundraising      | 275,377  | 183,419 |
| **Total Expenses** | $2,187,833 | $1,894,320 |

### 2021 Expenses by Area

- **Wood Heat/Wood Products**: 18.8%
- **Destination Development**: 20.9%
- **Policy/Investment**: 11.2%
- **Community Development**: 33%
- **Operations**: 12.6%
- **Resource Development**: 3.5%
The Center’s assets doubled between 2016 and 2020, and doubled again last year. Most of the growth in assets is due to impact investments from supporters to fund strategic real estate investment and redevelopment projects in Northern Forest communities.

**STATEMENT OF FINANCIAL POSITION**

<table>
<thead>
<tr>
<th></th>
<th>FY 2021</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and short-term receivables</td>
<td>$ 2,451,676</td>
<td>$ 2,858,218</td>
</tr>
<tr>
<td>Fixed assets and construction account</td>
<td>4,503,414</td>
<td>1,307,342</td>
</tr>
<tr>
<td>Long-term receivables</td>
<td>2,416,768</td>
<td>161,243</td>
</tr>
<tr>
<td>Other Assets</td>
<td>143,737</td>
<td>128,833</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td>$ 9,515,595</td>
<td>$ 4,455,636</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th></th>
<th>FY 2021</th>
<th>FY 2020</th>
</tr>
</thead>
<tbody>
<tr>
<td>Current liabilities</td>
<td>$ 169,163</td>
<td>$ 393,956</td>
</tr>
<tr>
<td>Notes payable: Impact Investments</td>
<td>6,305,856</td>
<td>1,728,000</td>
</tr>
<tr>
<td>Net assets</td>
<td>3,040,576</td>
<td>2,333,680</td>
</tr>
<tr>
<td><strong>Total liabilities and net assets</strong></td>
<td>$ 9,515,595</td>
<td>$ 4,455,636</td>
</tr>
</tbody>
</table>

**TOTAL ASSET GROWTH, 2016 – 2021**

Impact investments and real estate purchases have increased Center assets significantly since 2017.
The Center is deeply grateful to the individuals, public agencies, foundations, and businesses that invested in our work in Fiscal Year 2021, allowing us to provide direct support and expertise to people strengthening economic opportunity and environmental resiliency across Maine, New Hampshire, Vermont, and New York.

**FISCAL YEAR 2021 DONORS**

**THANK YOU TO OUR GENEROUS DONORS**

The Center is deeply grateful to the individuals, public agencies, foundations, and businesses that invested in our work in Fiscal Year 2021, allowing us to provide direct support and expertise to people strengthening economic opportunity and environmental resiliency across Maine, New Hampshire, Vermont, and New York.

**INDIVIDUALS**

**UP TO $100**

Anonymous  
Erica Antonucci★  
Grace Bardsley★  
Richard Barringer and Martha Freeman  
Eleanor Bemis  
William Brayden★  
Mitch Breton★  
Kevin Brooks and Jo Roy Brooks  
Peter Carter and Deborah McLane Carter  
Mark Chapdelaine  
Robert and Janice Chapman  
William and Marta Clough  
Kenneth and Jacquie Colburn  
Dian and Calvin Connor  
Alan Cornier★  
Wayne Cronin  
Kendal Croteau★  
Courtney Delaney  
Thomas and Penny DeNormandie  
Jonathan Dinsmore★  
Joseph and Katherine Donnery  
Paul Doscher  
Ed Easter★  
Brian Emerson★  
Anthony Filauro  
Phyllis Gardener  
Christopher Gelinas★  
Lily Gordan★  
Walter and Ingrid Graff  
Thomas and Joan Graney  
Michael and Susan Greenwood  
Scott Grenier★  
Greg Hasevlat★  
Stephanie Heit★  
Bryce Henson★  
Doug Hill and Alexandra Breed  
Andrew and Sarah Hoffman  
William and Meredith Johnston  
Jeremy Kiefer★  
Daniel Kilborn  
Laura Kopp★  
Sharon Lamb★  
David Larkin  
Anthea Lavallee  
Paul Lepesqueur and Mary Kerwin  
William Linney  
Ginny and Ronald Litalien  
Rose Lowry★  
Alicia MacLeod★  
Sandra Martin  
Dave and Jeanne Mason  
Collin McCullough★  
Matthew McKenna  
Leila Mellin and William Shepard  
Larry Morris  
Kevin Moynihan★  
Benny and Tammy Nadeau  
Gary Newfield  
Christopher Nicodemus  
Henry and Pauline Parker  
Andrew Perchick★  
Anthony and Kirsten Phillips  
Ben and Barbara Phinney  
Marcel Polak★  
Mary Resch★  
Elizabeth Ruscitto★  
Richard Russman  
Joseph Schwarz  
Gillian and Geoff Sewake★  
Nancy Sheridan and Louise Taylor  
William Sherman  
Shortlidge Family Charitable Fund★  
William Simms★  
Jeffrey Sloan★  
Peter Smith★  
David and Judith Smith★  
Dan Sweet★  
Timothy Tucker★  
Edith Tucker  
Norman Webber  
Stephen Webster  
Keith Wight and Cindi Baker Wight  
Suzanne Williams  
Janet Witternauer
$100 – $499

Lucy Abbott
Anonymous(2)
June Aprille and Nelson O’Bryan
Susan Bacon Clark and Patrick Clark
Dale and Maria Bardo
Brendon Bass
Robert Bast
Sylvia Bates and Thomas Masland
David Baum
Ron Beliveau
Carolyn Benthen
Archie and Irene Berry
Michael and Ellen Bettmann
Joshua Bickford
William and Suzanne Birchard
Donald Blackmer
Beth and Chris Blair
Brenda Blond
Rocky Bog Fund – AF
Thomas and Alana Both
Darby and Lisa Bradley
Thomas and Emilie Burack
Craig and Kathy Byrum
Taylor Caswell
Paul and Sandal Cate
Sam Chase
Thomas Christopher
Charles Clusen and Gail Curran
Warren and Brammie Cook
Tom Cromwell
Harte and Ann Crow
Tom Davis
Gretchen and Jerry Davis
Pamela Diamantis & Morey Goodman
Barbara Douglass Family Fund – TIAA Charitable
Deborah Dubois
Thomas and Marion Elsasser
Stephen Ellis
Katharine Enegess and Steven Given
Julie Renaud Evans and Kevin Evans
Georgene Fabian
Andrew Falender and Jackie Lenth
Peter and Deborah Fauver
Lewis Feldstein
Carolyn Fine-Friedman and Jerry Friedman
Lee Foster
Carrie French
Bridget and Philip Freudenberg
Emery Golf
Lisa Gordon and John Treadway
Wayne and Deborah Granquist
Allison Grappone
Tony and Sally Grass
Michael Greene
Elizabeth and Samuel Harding
Richard and Emmy Hausman
Kathryn Henry and Robert Center
Rebecca Hession
Alix Hopkins
Tory Dietel Hoppes
Deanna Howard
Mary and Charles Howe
Kara and Jason Hunter
Catherine Ingraham
Laura Isham
Christopher Janeway
Leslie Jones
Herbert and Noel Karasin
Mark and Kathleen Kelley
Thomas Kelsey
Chip Kimball and Susan Bryant Kimball
Sally Kroeker
Robert Kruzyna
Bobbie and Brad Landers
Thomas and Laurie Leahy
Jim and Henrietta List
Ellen Lovejoy
Douglas Luke
Catherine May and Jeffrey Maletta
Zachary Manganello and Willow Stein
Charles and Margaret Marshall
Scott Martel
Thomas Martin and Linda Weaver
Jim and Kelly McCann
Vincent McClelland
Andrew Merril
Roman and Taunya Miner
Howard Moffett and Lois Scribner
Tim and Rebecca More
Richard Moseley
John Mudge
Charles Niebling
Ben and Anne Niles
Julia and Robert Nordgren
Jessica O’Hare
Alexa Pinard and Scott Kirschner
Bonnie Pooley
Ellen Pope and Patrick Welch
Grantha Preston
Mia Purcell
Magda Randall
Brad Ray and Rebecca Oreskes
Martha Raynolds and Sam Dashevsky
Elisabeth Robinson
David Rockwood
Nancy Roosa and Alex Moot
Thomas Rumpf and Annee Tara
Ann Ruzow Holland and David Holland
David Sand
Glenn and Sonnhilde Saunders
Harriet Savage
John Schiffman
Steve Schley
Sarah and Matthew Schmidt
James and Anne Schoff
William and Katherine Schubart
Ashley Short
Joe and Liz Short
Patricia and Alexander Short
Barbara Slaby
Constance Smith
Sally Smyser
Nancy Southworth
Georgia Southworth
Colin Stonecipher
Jan Stowell
Nancy and Bill White
Sarah Street
Rachael Stuart and Kate Hartnett
Garrett Stuck and Pamela Coravos
Andrew Tansey
Chris and Wendy Thayer
Katharine Thompson
Lila and Matthew Thorne
David and Barbara Thun
Amber Lessard & Will Tickel – Fidelity Charitable
Janet Topolisky
Margaret and Richard Totten
Jamie and Laura Trowbridge
Linda Upham-Bornstein
David and June Vail
Kim Votta
Amelia and Tom Wagner
Linda and Skip Watkins
William and Bonnie Webb
Frederick Weyerhaeuser
James and Catherine Wheeler
Henry and Darcy Whittemore
Katherine and Robert Williams
Mike Wilson and Carolyn Graney
Charles Wooster and Susan Kirincich
Robin and Douglas Zinchuk
PRESIDENT’S COUNCIL

President’s Council members contributed $1,000 or more to the Center last year.

$1,000 – $2,499
Anonymous
Celina Adams and Cameron Wake
Buck Family Fund – MCF
Gerald Delaney
Jan Eastman and John Marshall
Bradford and Eugenie Gentry
Brian and Katherine Houseal
Barbara Jordan
Carola Lea
David and Wanda McLure
Pat and Chuck McLure
Peter and Carolyn Mertz
Gail and Gerry Milliken
William and Mary Sue Morrill
Batesole/Nordstrom Giving Fund – NHCF
Stephen Norton
Peter Powell
Rob Riley and Tabitha Deans Riley
Keith Ross
Searl and Laurel Ross
Peter Schwab
Evan Schwartz
Kelly Short and Steve Blackmer
Lisa Cashdan and Peter Stein – VCF
Jacquelyn L. Tuxill
Peter and Lee Vandermark
Tim and Mary Volk
Neil Wallace Charitable Giving – Fidelity Charitable
Hartley and Benson Webster
Stephen and Margaret Wight
Carol and Lyndell Wischcamper
Aaron Woolf and Carolyn Sicher
Mark and Susan Zankel – Fidelity Charitable

$5,000 – $9,999
Sydney Lea and Robin Barone
Dave and Sarah Hill
James Nichols
Paine Family Fund in memory of Peter Paine, Sr. – AF
Rebecca Saunders

$10,000 – $24,999
Anonymous
Woolsey and Beatrice Conover
Colin and Paula Cabot
Judy Geer and Dick Dreissigacker
Griffiths Wennrich Family Fund – NHCF
Elizabeth Janeway in memory of Harold Janeway – Fidelity Charitable
Bill and Sheila McCarten
Kinny Perot and Richard Czapinski
Meredith Prime and Fred Calder
Elizabeth Steele
Larry Stifter and Mary McFadden
Barbara Sweet

$25,000 AND ABOVE
Prince/Bergh Family Fund – NHCF
Patience and Thomas Chamberlin
Eric and Rebecca Herr
Timothy and Joanie Ingraham
Paul King
Annette Merle-Smith
Roger and Margot Milliken
Bo Norris and Catherine Houlihan
Frederick and Susan Onion
Patty Rettaliata

SPECIAL ACKNOWLEDGMENT GIFTS
Patsie Ainsworth in honor of Rick Moyer
Cotton Cleveland and John Garvey in memory of Paul Bofinger
Elizabeth Gilmore in memory of Margaret S. Carr
Eric Gregg on behalf of Janet Prince and Peter Bergh
From Amy Halsted for the Mahoosuc Way Pledge, on behalf of The Philbrook Place, The Barn Collection, and herself
Collin and Erika Miller in honor of Pete Hornbeck and Dave Redmond
Bruce R Stefany on behalf of Sarah Schmidt

IN MEMORIAM
Chris Blair
Avery Post

$500 – $999
Marianne Borowski
Liz and Jerry Charwood
Ellen Collins
Daniel and Jean Corcoran
Sarah and Peter Crow
Daniel and Mary Jo Davis
Jane Difley
Dennis Fink
David Foster and Marianne Jorgensen
Thomas and Maria Gross
Whitney and Elizabeth Hatch
Daniel Hudnut and Lynn Sheldon
Alex Ingraham
Ken and Amy Kinder
Brigitte Kingsbury
Michael Landgarten
Susan V. Morris
Lisa Poulin
John Rogers
Bill Rugh
Laury Saligman and John McGill – VCF
Gordon Scannell and Kim Moody
Sam Shippee
Stuart and Jean Smith
Mark Stein and Rosa Hallowell
Paulina Swartz
James and Brenda Tibbetts
Binney & Robert Wells Family Fund – NHCF
Ross and Beverly Whaley
Laurel and Daniel Will
Ethan and Anne Winter
Lucy Wyman
Wyman Family Fund – NHCF

$2,500 – $4,999
Tabitha Bowling and Alyssa May
Thomas and Dorcas Deans
Elizabeth Ehrenfeld
Frederick and Patrice Ficken
Jameson & Priscilla French
Wilhelm Merck and Nonie Brady
Nichols Family Gift Fund – Fidelity Charitable
Brian and Virginia Ruder
Ann Smith
Lusas R. St Clair Gift Fund – Goldman Sachs
Steve Williams and Lisa Reece
Consider a planned gift to the Center

Planned gifts make a lasting difference to the Northern Forest Center’s mission and the communities we serve. The Innovators’ Circle is made up of Center supporters who – through estate planning, deferred giving, and other forms of planned gifts – ensure that the Center will have resources far into the future.

Join us in building a thriving and welcoming Northern Forest region sustained by innovation and environmental stewardship.

To find out more, visit our website (nfcenter.org/Innovators) or contact Lila Thorne, Director of Development, at lthorne@northernforest.org or (603) 933-2159.

We’d be happy to work with you and your financial advisor to find the best planned giving option for you.
Adirondack Community Recreation Alliance

Jeff Allott, Solace Cycles
Kelly Brunette, Franklin County Economic Development Corporation
Jeremy Evans, Franklin County Economic Development Corporation
Julia Goren, Adirondack Council
Sarah Keyes, Endurance athlete
Brian McDonnell, MAC’s Canoe Livery & Adirondack Watershed Alliance
Matt Strickland, Vert Outdoors
Josh Wilson, Barkeater Trails Alliance
Aaron Woolf, Elizabethtown Mountain Bike Ranch and Deers Head Inn

Bike Borderlands Team

Tim Clough, Franconia Area NEMBA
Mandy Farrar, Carrabassett Region NEMBA
Aaron Gorban, Coos Cycling Club
Dave Harkless, PRKR MTN
Jason Hunter, Coos Cycling Club
Lilas Ide, Kingdom Trail Association
David Lauzon, Circuits Frontieres
Shanna Maziarz, PRKR MTN
Jim & Kelly McCann, Bethlehem Trails Association
Gabe Perkins, Inland Woods + Trails
Blake Roberts, PRKR MTN
Joshua Tauses, Carrabassett Region NEMBA

Elizabethtown Advisory Committee

Jeff Allott, Solace Cycles
Amin Burdo, Elizabethtown Social Center
Ryan Hathaway, Hometown Electrical Systems
Angel Marvin, Housing Assistance Program of Essex County
Aaron Woolf, Elizabethtown Mountain Bike Ranch and Deers Head Inn

Future Forest Economy Initiative

U.S. Economic Development Administration
U.S. Endowment for Forestry & Communities

Lancaster Community Development Advisory Committee

Julie Aldrich, Passumpsic Bank
Greg Cloutier, Lancaster Cloutier Development
Ben Gaetjens-Oleson, Town of Lancaster
Maggie Jones, Peter W. Powell Real Estate
Mike Kopp, North Country Motor Sales
Andy Nadeau, Horizons Engineering
Peter Powell, Powell Real Estate
Tammy Sanborn, Smokin T’s BBQ
Rob Scott, White Mountains Regional School District
Dana Southworth, Garland Timber Mill

Lancaster Marketing Committee

Kendra Bell, Cohos Advisors
Ben Gaetjens-Oleson, Town of Lancaster
Lise Howson, Coos County Economic Development Corp.
Maggie Jones, Peter Powell Real Estate
Ashleigh McKean
Anne Paquin, Trividia Manufacturing Solutions

Mahoosuc Sustainable Tourism Committee

Barbra Barrett, Maine Mineral and Gem Museum
Amy Bernard, Town of Newry
Karolyn Castaldo, Sunday River Resort
Amy Halsted, Creative Director
Brad Jerome, Bethel Inn Resort
Vern Maxfield, Town of Woodstock
Donna Moreland, Maine Office of Tourism
Carolann Ouellette, Maine Office of Outdoor Recreation
Jessie Perkins, Bethel Area Chamber of Commerce
Loretta Powers, Town of Bethel
Mia Purcell, Community Concepts Finance Corp
Kim Sparks, Town of Greenwood
Robin Zinchuck

Maine West

Allie Burke, River Valley Healthy Communities
Phil Dube, Trust for Public Land
Lee Dassler, Western Foothills Land Trust
Paige Gregory, Appalachian Trail Conservancy
Ferg Lea, Androscoggin River Watershed Council
Stephanie LeBlanc, Oxford County Mental Health Services
Gabe Perkins, Inland Woods + Trails
Jessie Perkins, Bethel Area Chamber of Commerce
Mia Purcell, Community Concepts Finance Corporation
Brendan Schaufler, Healthy Oxford Hills
Ryder Scott, University of Maine
Kirk Siegel, Mahoosuc Land Trust
Steve Wight, Wight Enterprises, LLC
Maine Woods Consortium

Robert Clark, Northern Maine Development Commission
Dina Jackson, Androscoggin Valley Council of Governments
Donna Moreland, Maine Office of Tourism
Carolann Ouellette, Maine Office of Outdoor Recreation
Jen Peters, Sunrise County Economic Council
Mia Purcell, Community Concepts Finance Corporation
Nancy Smith, GrowSmart Maine
Morgan Spencer, Greater Franklin Development Corporation
Sandra De Urioste-Stone, University of Maine
Jenny Ward, Appalachian Mountain Club
Robin Zinchuk

Millinocket Downtown Revitalization Team

Jane Danforth, Millinocket Regional Hospital
Matt DeLaney, Millinocket Memorial Library
Sean Dewitt, Our Katahdin
John Hafford, Designlab
Katahdin Area Trails
Jessica Masse, Designlab
Cody McEwen, Town of Millinocket
Matt Polstein, New England Outdoor Center
Steve Sanders, Our Katahdin
Mike Smith, Outdoor Sport Institute
Lucy Van Hook, Our Katahdin

Northern Forest Board Forum

Brian Ball, Lyndon Furniture
Timo Bradley, TimberHomes Vermont
James Buchanan, facilitator
Gabe and David Gordon, Katahdin Cedar Log Homes
Lucas Jenson, TreeHouse Hardwoods & Millshop
Dave Laforce, Built by Newport
Julie Laforce, Built by Newport
Gary Marini, New England Woodcraft
Jim McHugh, McHugh and Company, facilitator
Andrew Pearce, Andrew Pearce Bowls
Fred Prescott, Thos. Moser

Wood Heat Marketing Executive Committee

Mort Bailey, Lyme Green Heat
Dana Doran, Professional Logging Contractors of ME
Emma Hanson, VT Department of Forests, Parks & Recreation
Scott Nichols, Tarn Biomass
Charlie Niebling, Innovative Natural Resource Solutions
Les Otten, Maine Energy Systems LLC
Kelli Ramsey, Curran Renewable Energy

Woodstock Community Forest Committee

Jane Chandler, Woodstock Conservation Committee
Kristen Peet, Forest Society of Maine
Marcel Polak, Woodstock Conservation Committee
Ed Rosenberg, Woodstock Conservation Committee
Kirk Siegel, Mahoosuc Land Trust

REGIONAL LEADERSHIP

Center staff contribute regional perspective and leadership to the following collaborations and initiatives:
Adirondack Common Ground Alliance
FOR/Maine Communities Committee
Forest Climate Working Group (National)
Granite Outdoor Alliance (NH)
Hubbard Brook Advisory Council (NH)
Keeping Maine’s Forests Steering Committee
New England Society of American Foresters
The Maine Alliance for Health & Prosperity
Maine Alliance for Smart Growth
Maine Broadband Coalition Advisory Committee
Maine Mass Timber Working Group
Northeastern States Research Cooperative External Advisory Committee
Regional Office of Sustainable Tourism (NY)
Rural Development Innovation Group (National)
The Rural Network (National)
Vermont Forest Industry Network
BOARD OF DIRECTORS
Celina Adams, Kittery, ME – Chair
Peter Bergh, Portsmouth, NH
Tabitha Bowling, East Burke, VT – Vice Chair
Jerry Delaney, Sr., Saranac, NY
Brad Gentry, Cheshire, CT
Chris Heinrich, East Burke, VT
Eric Herr, Bristol, NH
Brian Houseal, Brunswick, ME
Kara Hunter, Gorham, NH
Dave Marvin, Hyde Park, VT – Emeritus
Roger Milliken, Portland, ME
Rob Riley, Canterbury, NH – President
Keith Ross, Warwick, MA
Sean Ross, Lyme, NH – Secretary
Ann Ruzow Holland, Willsboro, NY
Gordon Scannell, Pownal, ME
Lucas St Clair, Falmouth, ME
Jim Tibbetts, Columbia, NH – Treasurer
Tim Volk, Charlotte, VT
Ann Fowler Wallace, Boston, MA
Ross Whaley, Tupper Lake, NY
Steve Wight, Newry, ME

Special thanks to retiring board member and past chair:
Peter Bergh, Portsmouth, NH

Welcome to new directors for Fiscal Year 2022:
Lucas Jensen, Williston, VT
Aaron Woolf, Elizabethtown, NY

FINANCE COMMITTEE VOLUNTEERS
Terry Large, Grantham, NH

PHILANTHROPY COMMITTEE VOLUNTEERS
Elizabeth Ehrenfeld, Falmouth, ME

PROGRAM COMMITTEE VOLUNTEERS
Bob Allen, Eversource, New Ipswich, NH
Keith Bisson, Coastal Enterprises, Inc., Brunswick, ME
Dan Corcoran, North Woods Real Estate, Miltonocket, ME
Cecilia Danks, University of Vermont, Burlington, VT
Roger Dziengeleski, Gansevoort, NY
Kathy Eneguess, Magalloway Consultants, Jaffrey, NH
Judy Geer, Craftsbury Outdoor Center, Craftsbury Common, VT
Dave Harkless, Littleton Bike & Fitness, Littleton, NH
Alex Ingraham, Pingree Associates, Bangor, ME
Kenda James, General Composites, Inc., Willsboro, NY
Julie Laforce, Built by Newport, Newport, VT
Garrett Martin, Maine Center for Public Policy Studies, Bangor, ME
Jessica Masse, DesignLab, Miltonocket, ME
Christine McGowan, Vermont Sustainable Jobs Fund
Mary McByde, Fidelity Foundation, Boston, MA
Kevin McDevitt, McDevitt Trucking, Manchester, NH
Richard Nichols, Nichols & Pratt, LLP, Boston, MA
Scott Nichols, Tam Biomass, Orford, NH
Chris Thayer, Appalachian Mountain Club, Sugar Hill, NH
Kate Williams, 1% for the Planet, Waitsfield, VT
Aaron Woolf, Elizabethtown, NY
Robin Zinchuk, Bethel Area Chamber of Commerce, Bethel, ME

IMPACT INVESTMENT ADVISORY GROUP
An ad hoc, non-voting body that provides strategic guidance to staff regarding development of the impact investment program.
Sean Ross, Lyme Timber
Peter Bergh, past Center Board chair
Robert McConnaughey, Corbin Advisors
Pauliina Swartz, Banking on Green, LLC
Janice St. Onge, Flexible Capital Fund, L3C

CENTER STAFF
Maura Adams, Director of Community Investment
Carrie French, Director of Operations
Rebecca Hession, Development Officer
Leslie Karasin, Adirondack Program Manager
Evan Oleson, Northeast Kingdom Program Manager
Julie Renaud Evans, Program Director
Rob Riley, President
Isabella Ronson, Program Assistant
Sarah Schmidt, Grants and Development Coordinator
Amy Scott, Program Manager
Libby Schwaner, Program Assistant
Joe Short, Vice President
Kelly Short, Communications Director
Lila Thorne, Director of Development
Laurel Will, Director of Finance
Mike Wilson, Senior Program Director

Farewell and thank you to:
Dave Redmond, who retired as director of Wood Product Initiatives at the end of 2020.
The Center collaborates with people across the region to create bold possibilities that give rise to vibrant Northern Forest Communities and an economy that delivers purpose, innovation and widespread opportunity. We create and facilitate programs in partnership with other organizations and coalitions, and these initiatives have identities apart from the Center’s. This family of programs is key to achieving our mission.