

⤴ LIVE THE NEW FOREST FUTURE



2021 ANNUAL REPORT



Summer interns and young people working at Adirondack organizations gathered to network and to share their experiences and their sense of what the region needs to attract more young residents.

VISION

We envision a thriving and welcoming Northern Forest region sustained by innovation and environmental stewardship.

MISSION

We create bold possibilities that give rise to vibrant Northern Forest communities.

WE BELIEVE IN

The New Forest Future.
Bold, adaptive leadership.
Widely shared opportunity.
Persistence.



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Cover photo: East Burke, Vermont by John Rowe

Resilience, Renewal, Reinvention

This moment in the Northern Forest's evolution is forged by its past and its potential. Communities that soared with the birth of the timber industry and then endured decades of decline are now at the edge of a new era – the New Forest Future – where there is a palpable sense of renewed pride and purpose.

Despite the pandemic, people and communities are innovating and reinventing themselves. They're engaged in creating new products and services from the forests, and community-focused businesses are creating quality jobs and mitigating climate change. People are working across communities and states to make it happen.

Yet we still have much work to do to secure a better future. To reverse long-running population loss, the region's communities are competing for young people by grappling with housing shortages, limited broadband connectivity, and other challenges. In places where the pandemic delivered an influx of people seeking space, safety, and access to outdoor spaces, communities are addressing how to welcome new residents, especially those with diverse backgrounds and experiences.

Our programs are designed to help the region navigate these changes, sustain what has been working well, and embrace innovation. We are pleased to share stories of inspiring leaders strengthening the forest economy, demonstrating that outdoor recreation can be open to all, reinvigorating town centers, and welcoming new and returning residents to our communities.

What we do now sets the course for decades to come. Thank you for your support and partnership as we navigate this moment together.

Celina Adams, Chair

Rob Riley, President

INVESTING IN COMMUNITIES



Photos by Joe Klementovich

The Center's Parker J. Noyes redevelopment project has inspired other investments in downtown Lancaster, NH.

» Bringing Vibrancy Back to Lancaster

"Just when I thought the Center had done everything we could expect, you do something more," said Ben Gaetjens-Oleson, town manager of Lancaster, NH, about the town's partnership with the Center. "We got so much more than we had hoped."

"Your Parker J. Noyes renovation has encouraged people to fix up their own properties and draw people to Main Street," he said, referring to the Center's flagship project in Lancaster – redevelopment of a historic, 11,000-square-foot building at the north end of the historic town center. The \$3-million renovation has created six apartments and new retail space, opening expansion opportunities on Main Street. The Root

Seller, a local food marketplace, will move into the Noyes building, allowing the popular Polish Princess bakery to expand into the Root Seller's former location.

"The Center has been a leader in Lancaster's redevelopment," said Ben. "You wrote a grant so we could tear down derelict buildings and create new parking, and the downtown historic area is seen as more of an asset than it used to be." As an example, he said a local manufacturer is renovating the building next to the Center's Noyes project to create apartments for its employees.

"That block of Main Street is the heart of our town," he said. "That's what we need to hang on to, and these investments are bringing vibrancy back downtown."





Driving Change With Integrated Capital

Northern Forest communities need an infusion of capital to help build the vitality that will attract people and businesses. The Center is a ready partner, using creative approaches to secure and leverage those critical investments.

Building on the success of our redevelopment investments in Millinocket, Maine, and Lancaster, New Hampshire, we launched the Northern Forest Fund in 2021. This impact fund will invest capital across the region to meet housing demands, expand business opportunity, and improve local assets that communities need to thrive.

We are pioneering the use of integrated capital in the region by providing programs to support broad community goals alongside our capital investments. We're helping communities expand recreational access and amenities, supporting businesses and market development and keeping local forests intact for climate, economic and community benefits – all while building local capacity.

“The impact of the Northern Forest Fund will be exponential,” said Tabitha Bowling, vice chair of the Center’s Board of Directors. “Direct investment in redevelopment, supported by the Center’s programs, brings pride and complementary investments to the communities we serve.”

“

Your Parker J. Noyes renovation has encouraged people to fix up their own properties and drawn people to Main Street.

”



Ben Gaetjens-Oleson,
Town Manager, Lancaster, N.H.



The University of Maine has studied the use of structural round timber in large buildings such as the one in this architect's rendering.

» Using Trees for Climate and Economic Solutions

Greg Cabral is selling architects, engineers, and builders on a new idea: use nearly whole trees from sustainably managed Maine forests to replace steel and concrete in building construction. The environmental benefits are huge – using 15% more wood in place of fossil-fuel intensive materials would avoid up to 34% of global CO2 emissions.

“No other building material translates better than structural round timber for overall environmental benefits,” said Greg, whose goal is to build a \$2.5-million sales pipeline for the new product by 2023. Potential uses include warehouses, commercial buildings, schools, and many others.

The Center awarded \$450,000 to the Town of Ashland, Maine, through the Future Forest

Economy Initiative, to identify potential buyers and prepare to meet demand. Ashland calls the initiative Original Mass Timber Maine.

Ashland is working with Seven Islands Land Company as well as WholeTrees Structures, a national leader in the field, to develop markets for structural round timber in the eastern U.S. “The market potential here is huge, and I’m getting real interest from the architecture and construction community,” said Greg.

“There is a former wood products manufacturing facility in Ashland that with very little expense can start producing this product,” he said. “If we’re successful, we’ll create new jobs for professionals and skilled workers and have a ripple effect in other local industries like steel fabricators for connections, and the logging industry.”



Funding Market Innovation, Building Resilience

For Northern Forest communities to thrive, people need strong businesses and work that matters. We're helping develop new uses of the forest that achieve these goals while creating good jobs and reducing carbon emissions.

Our Future Forest Economy initiative has granted \$1.1 million to create new markets for wood that displace fossil fuels and increase stewardship of our forests. With national partners and federal funding, we are advancing innovation and are ready to invest the next \$1 million.

This program has funded market development for structural round timber and wood heat, as well as engineering for a district wood heating system for the University of Vermont Medical Center and expansion of logger certification to increase the region's capacity to meet demand for certified wood products.

Each project helps sustain forests, creates jobs in the industry, and fights climate change by displacing fossil-fuel products or sequestering carbon.

“
No other building material translates better than structural round timber for overall environmental benefits.”

Greg Cabral,
Director of Market Development
Original Mass Timber Maine





Training programs and a practice trail at the Albany Community School in Vermont provide students a gateway to the larger recreational opportunities offered in the Northeast Kingdom.

»» Creating Healthy Options for Kids

“A lot of students live in downtown Albany, but there’s not much for them to do there,” said Jess Thomas about the community where she teaches in the Northeast Kingdom of Vermont. This past year, Jess has been getting kids engaged in bike riding through programs the Center supported.

“The trails at school give a safe option that will keep them engaged,” she said. “Some of the kids really need physical exertion and body feedback to make good choices.” Jess, in her fifth year teaching at the school, said the kids gained confidence on bikes during last spring’s training and now they’re out on a new “pump track” where they can practice mountain biking skills. Grants

from a Center program to the Craftsbury Outdoor Center helped fund the training sessions, and the Northern Forest Destination Development initiative supported the pump track.

“These programs are getting them outdoors more,” said Jess. “One new student brought his family, and his mom got into it too.”

Jess said that when the students return to the classroom after a ride, they come back really excited, but better able to focus after the exercise.

“The town is paying attention and I think the trails will get used a lot. We’re offering kids really important experiences.”



Photos by Asa Davis, 8th grader at Albany Community School

Supporting Outdoor Recreation

Access to outdoor recreation is one of the region's great strengths, but not all opportunities are equal. Lack of equipment, training, and a sense that outdoor recreation is more for visitors are barriers for many residents. With our regional scope, we're able to raise resources and help communities and partners create more opportunities for everyone to get active outdoors.

In partnership with federal and local entities, our Northern Forest Destination Development program funded 21 projects – including the pump track at the Albany School – that meet community needs, improve recreational resources, and support active lifestyles. Each project in Maine, New Hampshire, and Vermont serves year-round residents.

Our Destination Development program brings together people from business, local government, and the community at large to decide how best to serve their community and build the connection between recreation and their local economy.

We're excited to help generate bold ideas and provide resources and expertise to help communities make lasting changes that retain residents and attract new residents and visitors.

“

The trails at school give a safe option that will keep them engaged. Some of the kids really need physical exertion and body feedback to make good choices.”

Jess Thomas, Teacher,
Albany Community School,
Albany, Vermont



STRENGTHENING COMMUNITIES



8

Ryan and Vanessa Hutton and their Scottish Deerhound Archie love the quality of life they have living in Chestertown, NY – including outings to Paradox Brewery in North Hudson.

» Finding a Rural Welcome

A job change and the pandemic motivated Vanessa and Ryan Hutton to move full-time to Chestertown, NY, years ahead of schedule. “I always wanted to come back to the area and raise a family here,” said Ryan, 32, who grew up in the small Adirondack community about 80 miles north of Albany. “I’m glad that if we raise our family here our kids will see economic diversity, but one concern is a lack of racial and cultural diversity.”

Vanessa and Ryan are contributing to the Center’s approach to community development in the Adirondacks. Through the Common Ground Alliance and discussions with staff, they’ve raised issues that can be deal-breakers – such as diversity and housing – for potential residents. We’re helping communities address these barriers.

“Friends would love to move here, but historically work has been a barrier,” said Vanessa. “Now more people can work remotely, but they need a place to live and good internet.”

“I’ve felt so welcomed,” added Vanessa, a lawyer who has joined five boards and started an arts organization with her husband to renovate the historic theater. “We have a great lifestyle here – I’m trying to recruit everyone!”

“We have clean air and water, easy access to locally grown food, lots of recreation,” added Ryan, a software manager. “We want to help preserve what’s special here and bring some new skills and perspective.”



Retaining Residents for Strong Communities

Rural communities need more young people. Towns compete to lure back people who left for college or jobs, to attract new residents, and to keep current residents. The communities that welcome new people and support their citizens are the ones that will grow and succeed.

Over the last year we've partnered with Adirondack communities to address demographic challenges by helping them identify the amenities that people – especially young people – are searching for.

In Tupper Lake, Elizabethtown, Chester, and Keene, we're developing partnerships to expand broadband availability, housing options, and recreational opportunities. Addressing how communities can welcome all people regardless of economic, social, racial or other differences is a cornerstone of our work.

We want to hear more stories like Vanessa and Ryan Hutton's and more stories of people who've *stayed* in their hometowns. Current residents and newcomers who put down roots in the Adirondacks contribute to their community's vibrancy by raising families, starting businesses, volunteering, and stepping into civic leadership.

“

Friends would love to move here, but historically work has been a barrier. Now more people can work remotely, but they need a place to live and good internet. ”

Vanessa Hutton,
New Resident, Chestertown, NY



RESPONDING TO COVID-19



The Center helped business owners adapt after their initial COVID-19 closures, including, in New Hampshire: (L-R) Adam and Lori Alderin at the Beal House in Littleton, Mike Holland at the Copper Pig in Lancaster, and Liz Jackson at Libby's Bistro in Gorham. Smokey T's BBQ in Lancaster also participated in the program.

» Meeting Urgent Community Needs

To address challenges that COVID-19 brought to Northern Forest communities this past year, we redirected existing programs and created new ones to provide support wherever we could.

We provided crisis support and marketing assistance to wood product companies and tourism businesses employing hundreds of workers. We helped school children get internet access for distance learning in Lancaster, NH and other northern New Hampshire communities, as well as western Maine.

David Murphy, Superintendent of Schools in SAD 44 serving the Bethel, Maine, area said, "The support you provided for mobile hotspots for

some of our families greatly enhanced our ability to connect to all students during these challenging times. We were thrilled to receive these devices in a such timely fashion and to be able to provide additional remote learning support for the families and students who needed it the most."

In Lancaster, Littleton, and Gorham, NH, we provided four restaurants with \$80,000 of support through a creative partnership that helped increase their sales and support their employees. One restaurant reopened, another offered discounted meals to first responders, teachers and other local heroes, and the others extended discounts to all patrons.

Inventing a New Way of Business

Libby's Bistro in Gorham, NH, is known for creative cuisine served elegantly in the dining room or outdoor patio, and owner Liz Jackson found too much was lost when her dinners were packed into flimsy to-go cartons.

"When you offered this grant, I really was at the end of what I thought I could do to reinvent myself during Covid and stay relevant after 23 years of being passionate about running our restaurant and feeling truly part of the community," said Liz. "I was at a dead end."

With the Center's support, Libby's was able to hire back many of its staff and they were moved when the subsidized meals spurred acts of generosity in the community.

Customers ordered Libby's special meals for other people. Liz tells the story of one customer who ordered three meals and asked her to give them to someone who would really benefit. "So we handed them out to elderly residents who were stuck in their houses during Covid," said Liz.

"Your support has helped me focus on what is important – on serving the people in our community and serving really good food."

“*From the bottom of our hearts, thank you, thank you for making us feel relevant again and getting us through this long dark winter.*”

– Liz Jackson,
Owner, Libby's Bistro



STRENGTHENING COMMUNITIES

The Center collaborates with communities to build local capacity that generates community pride, purpose, and vitality. Our programs invest in place, build active communities, create Community Forests, and more.

ADVANCING THE FOREST ECONOMY

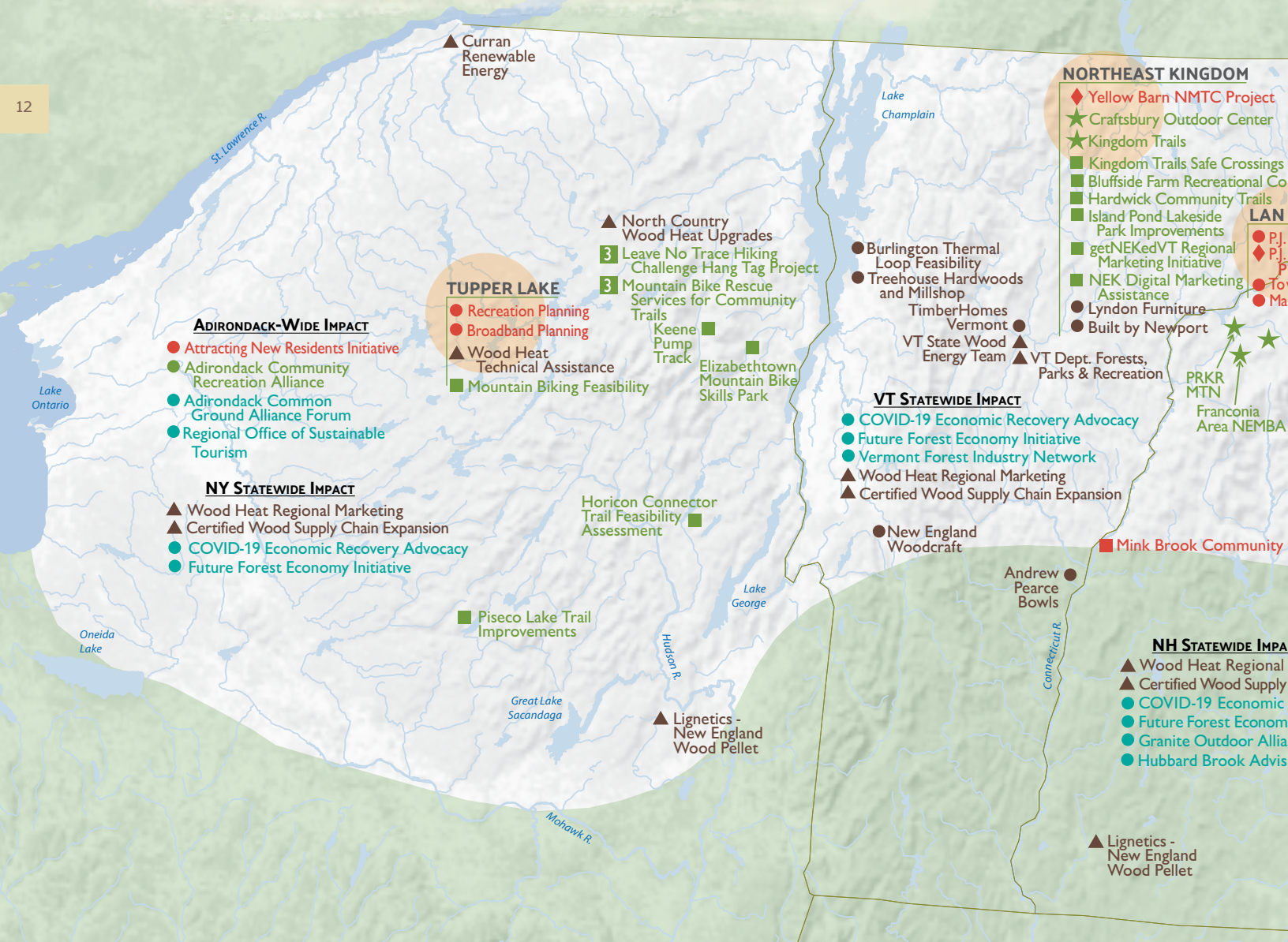
We help communities and businesses achieve their economic goals through technical and financial assistance and through peer consultation. We advance development of new markets through investment and strategic leadership.

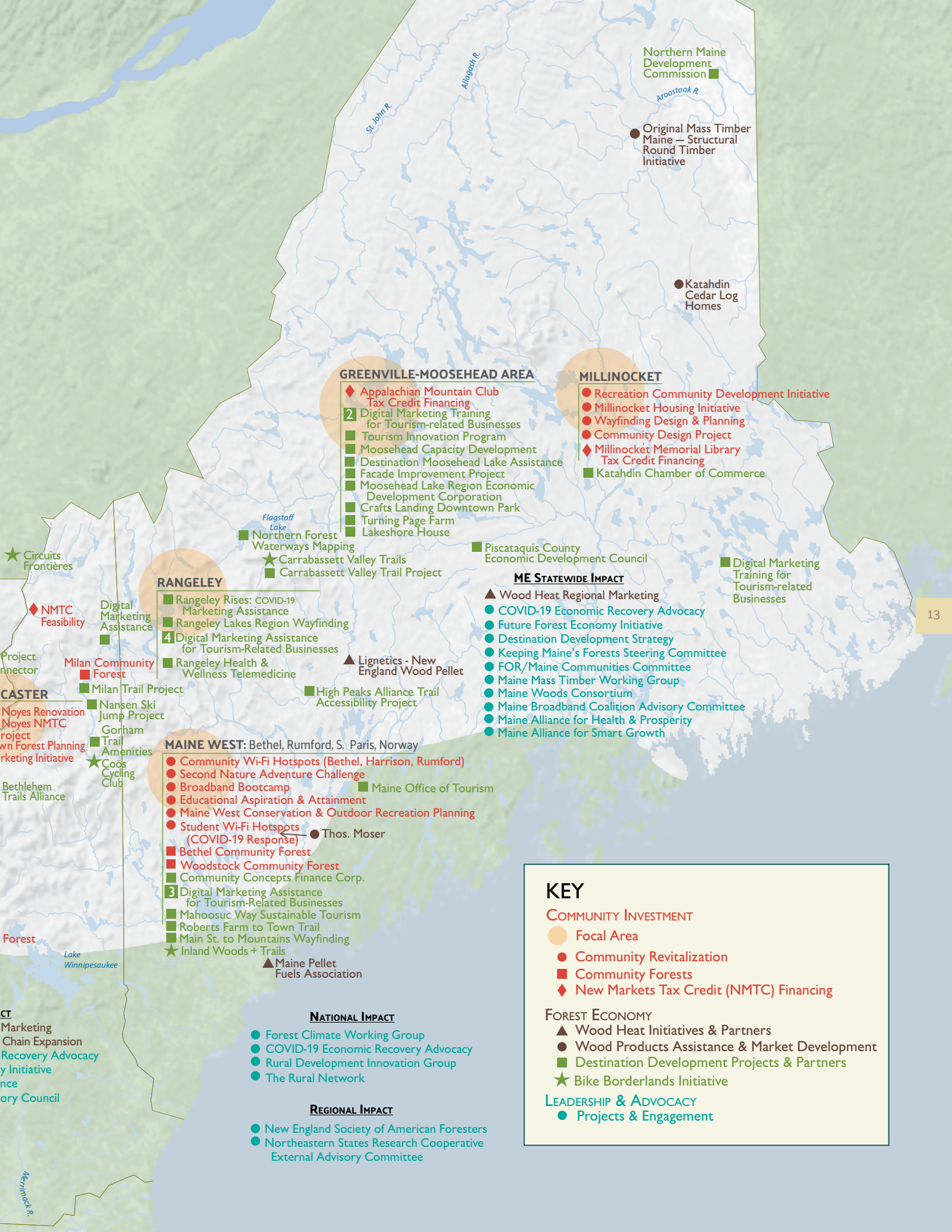
DESTINATION DEVELOPMENT

Our Destination Development programs help communities improve essential resources, services, and activities to make them sustainable, thriving places that serve residents and attract visitors and newcomers.

PROVIDING LEADERSHIP

The Center brings new ideas and resources to accelerate innovation across geographic, social and ideological boundaries. We leverage resources into the region to support projects, advocate for policies that benefit the region, and contribute to climate solutions through our programs.





GREENVILLE-MOOSEHEAD AREA

- ◆ Appalachian Mountain Club Tax Credit Financing
- 2 Digital Marketing Training for Tourism-related Businesses
- Tourism Innovation Program
- Moosehead Capacity Development
- Destination Moosehead Lake Assistance
- Facade Improvement Project
- Moosehead Lake Region Economic Development Corporation
- Crafts Landing Downtown Park
- Turning Page Farm
- Lakeshore House

MILLINOCKET

- Recreation Community Development Initiative
- Millinocket Housing Initiative
- Wayfinding Design & Planning
- Community Design Project
- ◆ Millinocket Memorial Library Tax Credit Financing
- Katahdin Chamber of Commerce

RANGELEY

- Rangeley Rises: COVID-19 Marketing Assistance
- Rangeley Lakes Region Wayfinding
- 4 Digital Marketing Assistance for Tourism-Related Businesses
- Rangeley Health & Wellness Telemedicine

ME STATEWIDE IMPACT

- ▲ Wood Heat Regional Marketing
- COVID-19 Economic Recovery Advocacy
- Future Forest Economy Initiative
- Destination Development Strategy
- Keeping Maine's Forests Steering Committee
- FOR/Maine Communities Committee
- Maine Mass Timber Working Group
- Maine Woods Consortium
- Maine Broadband Coalition Advisory Committee
- Maine Alliance for Health & Prosperity
- Maine Alliance for Smart Growth

MAINE WEST: Bethel, Rumford, S. Paris, Norway

- Community Wi-Fi Hotspots (Bethel, Harrison, Rumford)
- Second Nature Adventure Challenge
- Broadband Bootcamp
- Educational Aspiration & Attainment
- Maine West Conservation & Outdoor Recreation Planning
- Student Wi-Fi Hotspots (COVID-19 Response)
- Bethel Community Forest
- Woodstock Community Forest
- Community Concepts Finance Corp.
- 3 Digital Marketing Assistance for Tourism-Related Businesses
- Mahoosuc Way Sustainable Tourism
- Roberts Farm to Town Trail
- Main St. to Mountains Wayfinding
- ★ Inland Woods + Trails

NATIONAL IMPACT

- Forest Climate Working Group
- COVID-19 Economic Recovery Advocacy
- Rural Development Innovation Group
- The Rural Network

REGIONAL IMPACT

- New England Society of American Foresters
- Northeastern States Research Cooperative External Advisory Committee

KEY

COMMUNITY INVESTMENT

- Focal Area
- Community Revitalization
- Community Forests
- ◆ New Markets Tax Credit (NMTC) Financing

FOREST ECONOMY

- ▲ Wood Heat Initiatives & Partners
- Wood Products Assistance & Market Development
- Destination Development Projects & Partners
- ★ Bike Borderlands Initiative

LEADERSHIP & ADVOCACY

- Projects & Engagement

PROGRAM HIGHLIGHTS

PROGRAM IMPACT SINCE 2005

SUPPORTED

**7,200
JOBS**

IN WOOD PRODUCTS,
TOURISM &
WOOD HEAT



HELPED
CONSERVE

**258,000
ACRES**

FOR COMMUNITY
BENEFIT



SECURED &
LEVERAGED

**233,000,000
DOLLARS**

TO BENEFIT COMMUNITIES,
THE ECONOMY & FOREST
STEWARDSHIP

LEADERSHIP

- Leveraged more than **\$12 million** from increased federal funding, tax credit financing, business investment, and grants **to support economic opportunity and environmental resiliency** across ME, NH, VT and NY.
- Helped raise more than **\$650,000** through grant writing and project development **to directly fund partners' programs** that align with the Center's mission and vision.
- Advocated **for changes to federal programs and allocation of COVID-19 relief funds to serve rural community needs.**
- Advocated for state and federal policy to support greater adoption of **modern wood heat to replace fossil fuels and address climate change.**



COMMUNITY

- Raised **\$3.4 million** in impact investments **for residential and commercial real estate redevelopment** projects since 2018.
- Launched a strategic initiative to help Adirondack communities **attract new residents and retain young community members.**
- Continued investment in the **\$3-million** redevelopment of the historic Parker J. Noyes building in Lancaster, NH, **to support economic expansion and community revitalization.**
- **Assisted 12 communities** in western Maine – Denmark, Harrison, Norway, Rumford, Dixfield, Woodstock, Greenwood, Bethel, Newry, Gilead, Albany, and Sumner – **to improve internet access** through the Broadband Bootcamp readiness campaign, Maine West Broadband Summit, and community Wi-Fi hotspots.
- Engaged more than **250 people** in **outdoor activities for health benefits and to raise funds for community service agencies** in western Maine.
- Helped Hanover, NH develop a plan to **steward its new 250-acre Mink Brook Community Forest** and **advised residents of Woodstock, ME** in early planning for a proposed **634-acre Community Forest.**



ECONOMY

- Supported more than **150** wood products, tourism, and wood heat businesses with business consulting, digital marketing assistance, and grants.

Wood Products

The Center's ongoing work with 11 wood products companies:

- Supported **472 existing jobs**.
- Helped them generate demand for **8 million** board feet of the region's wood.



Wood Heat

By helping people convert from oil to wood pellets and chips for heat:

- Generated **\$1 million** in economic impact for the region this year; **\$6.6 million** positive impact since 2011.
- Prevented **1,387 tons** of greenhouse gas emissions this year – totaling **8,000 tons** avoided since 2011. The total reduction is equal to driving **18.2 million** FEWER miles!



Destination Development

To support both community revitalization and economic development, the Center:

- Awarded **11 grants** totaling **\$317,000** to improve outdoor recreation infrastructure in Maine, New Hampshire and Vermont, in partnership with Northeastern Vermont Development Association and NEK Collaborative.
- Awarded more than **\$75,000** in grants through the Center-coordinated **Bike Borderlands** collaborative to build or improve **8** trails, improve maps, and support efforts to make mountain biking accessible to more local children.
- Invested **\$30,000** in community-based recreation development through grants to local projects from the Center-facilitated Adirondack Community Recreation Alliance.
- Leveraged **\$85,500** in business investment in Maine's Moosehead Lake region through our Tourism Investment Program.
- Launched **2** sustainable use campaigns – *Ride with Gratitude* and *The Mahoosuc Way Pledge* – with partners to encourage respectful mountain biking across the region and responsible recreation in the Mahoosuc region of Maine.



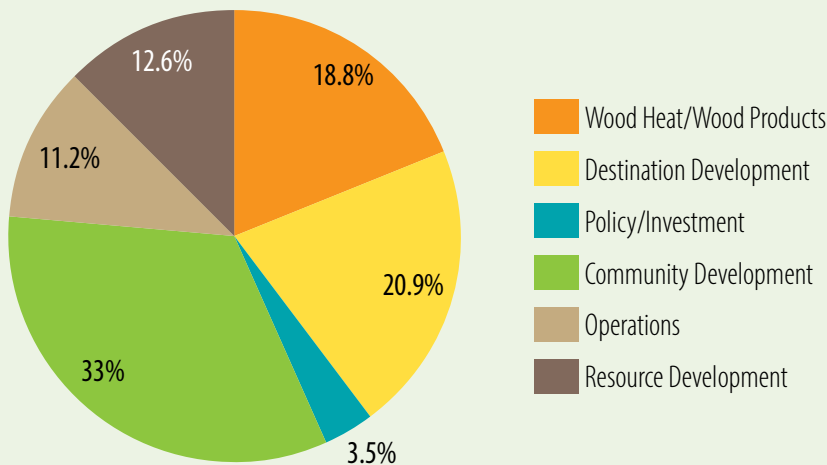
FISCAL YEAR 2021 FINANCIALS

The Northern Forest Center has a strong track record of diversifying income sources while providing consistent and ongoing program services to communities and partners. We create strong relationships and deliver on our promise.

STATEMENT OF ACTIVITIES

	FY 2021	FY 2020
INCOME		
Individuals	\$ 1,309,982	\$ 831,491
Corporations	58,650	217,879
Foundations	630,080	739,014
Public Funding	732,613	308,914
Program Income	138,822	183,588
Other	24,582	6,952
Total Income	\$ 2,894,729	\$ 2,287,838
EXPENSES		
Program	\$ 1,659,031	\$ 1,425,494
Operating	253,425	285,407
Fundraising	275,377	183,419
Total Expenses	\$ 2,187,833	\$ 1,894,320

2021 EXPENSES BY AREA



ASSETS

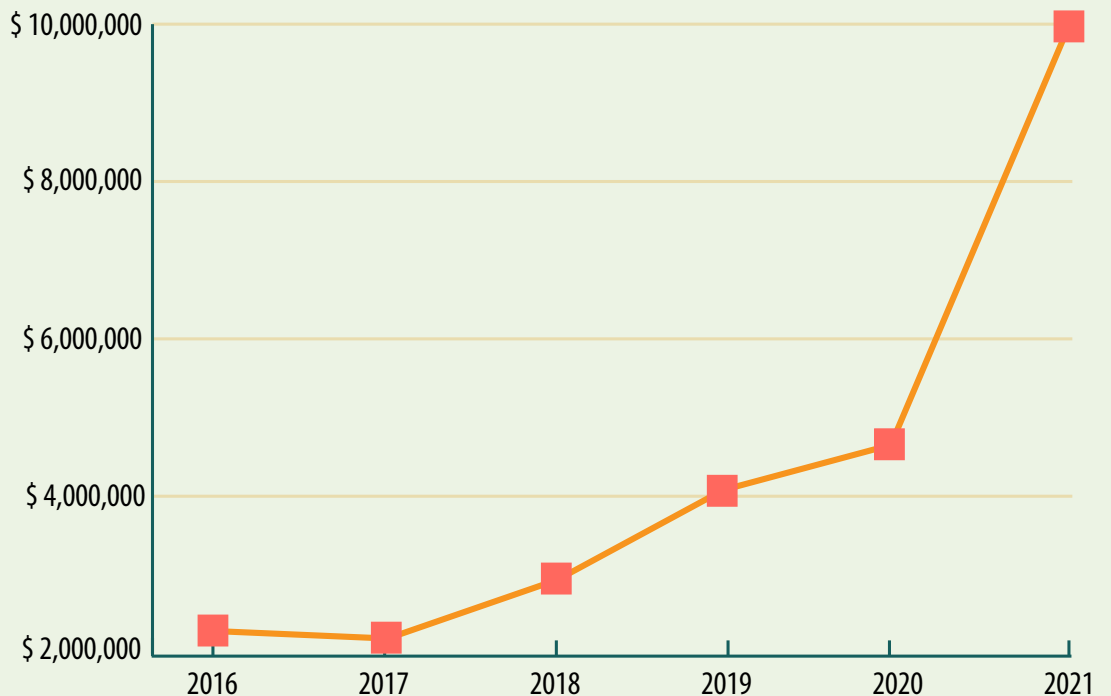
The Center's assets doubled between 2016 and 2020, and doubled again last year. Most of the growth in assets is due to impact investments from supporters to fund strategic real estate investment and redevelopment projects in Northern Forest communities.

STATEMENT OF FINANCIAL POSITION

	FY 2021	FY 2020
Cash and short-term receivables	\$ 2,451,676	\$ 2,858,218
Fixed assets and construction account	4,503,414	1,307,342
Long-term receivables	2,416,768	161,243
Other Assets	143,737	128,833
Total Assets	\$ 9,515,595	\$ 4,455,636
Current liabilities	\$ 169,163	\$ 393,956
Notes payable: Impact Investments	6,305,856	1,728,000
Net assets	3,040,576	2,333,680
Total liabilities and net assets	\$ 9,515,595	\$ 4,455,636

TOTAL ASSET GROWTH, 2016 – 2021

Impact investments and real estate purchases have increased Center assets significantly since 2017.



THANK YOU TO OUR GENEROUS DONORS

The Center is deeply grateful to the individuals, public agencies, foundations, and businesses that invested in our work in Fiscal Year 2021, allowing us to provide direct support and expertise to people strengthening economic opportunity and environmental resiliency across Maine, New Hampshire, Vermont, and New York.



INDIVIDUALS

UP TO \$100

- Anonymous
- Erica Antonucci★
- Grace Bardsley★
- Richard Barringer and Martha Freeman
- Eleanor Bemis
- William Brayden★
- Mitch Breton★
- Kevin Brooks and Jo Roy Brooks
- Peter Carter and Deborah McLane Carter
- Mark Chapdelaine
- Robert and Janice Chapman
- William and Marta Clough
- Kenneth and Jacquie Colburn
- Dian and Calvin Connor
- Alan Cormier★
- Wayne Cronin
- Kendal Croteau★
- Courtney Delaney
- Thomas and Penny DeNormandie
- Jonathan Dinsmore★
- Joseph and Katherine Donnery
- Paul Doscher
- Ed Easter★
- Brian Emerson★
- Anthony Filauro
- Phyllis Gardener

- Christopher Gelinias★
- Lily Gorban★
- Walter and Ingrid Graff
- Thomas and Joan Graney
- Michael and Susan Greenwood
- Scott Grenier★
- Greg Hasevlat★
- Stephanie Heil★
- Bryce Henson★
- Doug Hill and Alexandra Breed
- Andrew and Sarah Hoffman
- William and Meredith Johnston
- Jeremy Kiefer★
- Daniel Kilborn
- Laura Kopp★
- Sharon Lamb★
- David Larkin
- Anthea Lavallee
- Paul Lepesqueur and Mary Kerwin
- William Linney
- Ginny and Ronald Litalien
- Rose Lowry★
- Alicia MacLeod★
- Sandra Martin
- Dave and Jeanne Mason
- Collin McCullough★
- Matthew McKenna
- Lelia Mellen and William Shepard
- Larry Morris

- Kevin Moynihan★
- Benny and Tammy Nadeau
- Gary Newfield
- Christopher Nicodemus
- Henry and Pauline Parker
- Andrew Perchlik★
- Anthony and Kirsten Phillips
- Ben and Barbara Phinney
- Marcel Polak★
- Mary Resch★
- Elizabeth Ruscitto★
- Richard Russman
- Joseph Schwarz
- Gillian and Geoff Sewake★
- Nancy Sheridan and Louise Taylor
- William Sherman
- Shortlidge Family Charitable Fund★
- William Simms★
- Jeffrey Sloan★
- Peter Smith★
- David and Judith Smith★
- Dan Sweet★
- Timothy Tucker★
- Edith Tucker
- Norman Webber
- Stephen Webster
- Keith Wight and Cindi Baker Wight
- Suzanne Williams
- Janet Wittenauer

Key:

- ✿ Staff 🗳 Board
- ★ New Supporter

AF – Adirondack Fund
MCF – Maine Community Foundation
NHCF – New Hampshire Charitable Fund
VCF – Vermont Community Foundation

\$100 - \$499

Lucy Abbott★
Anonymous(2)
June Aprille and Nelson O'Bryan
Susan Bacon Clark and Patrick Clark
Dale and Maria Bardo
Brendon Bass
Robert Bast★
Sylvia Bates and Thomas Masland
David Baum
Ron Beliveau★
Carolyn Benthien
Archie and Irene Berry
Michael and Ellen Bettmann★
Joshua Bickford★
William and Suzanne Birchard
Donald Blackmer
Beth and Chris Blair
Brenda Blond★
Rocky Bog Fund - AF
Thomas and Alana Both
Darby and Liisa Bradley
Thomas and Emilie Burack
Craig and Kathy Byrum
Taylor Caswell
Paul and Sandal Cate
Sam Chase★
Thomas Christopher
Charles Clusen and Gail Curran
Warren and Brammie Cook
Tom Cromwell★
Harte and Ann Crow
Tom Davis★
Gretchen and Jerry Davis
Pamela Diamantis & Morey Goodman★
Barbara Douglass Family Fund - TIAA Charitable
Deborah Dubois
Thomas and Marion Eliassen
Stephen Ellis
Katharine Eneguess and Steven Given
Julie Renaud Evans✿ and Kevin Evans
Georgene Fabian
Andrew Falender and Jackie Lenth
Peter and Deborah Fauver
Lewis Feldstein
Carolyn Fine-Friedman and Jerry Friedman
Lee Foster
Carrie French✿
Bridget and Philip Freudenberger
Emery Goff
Lisa Gordon and John Treadway★
Wayne and Deborah Granquist
Allison Grappone
Tony and Sally Grassi★
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Elizabeth and Samuel Harding
Richard and Emmy Hausman★
Kathryn Henry and Robert Center
Rebecca Hession✿★
Alix Hopkins
Tory Dietel Hopps★
Deanna Howard
Mary and Charles Howe★
Kara and Jason Hunter
Catherine Ingraham★
Laura Isham
Christopher Janeway
Leslie Jones★
Herbert and Noel Karasin
Mark and Kathleen Kelley
Thomas Kelsey
Chip Kimball and Susan Bryant Kimball
Sally Kroeker★
Robert Kruszyna
Bobbie and Brad Landers★
Thomas and Laurie Leahy
Jim and Henrietta List★
Ellen Lovejoy
Douglas Luke
Catherine May and Jeffrey Maletta
Zachary Manganello and Willow Stein
Charles and Margaret Marshall
Scott Martel
Thomas Martin and Linda Weaver
Jim and Kelly McCann
Vincent McClelland
Andrew Merrill★
Roman and Taunyia Miner
Howard Moffett and Lois Scribner
Tim and Rebecca More
Richard Moseley
John Mudge
Charles Niebling
Ben and Anne Niles
Julia and Robert Nordgren
Jessica O'Hare
Alexa Pinard and Scott Kirschner
Bonnie Pooley★
Ellen Pope and Patrick Welch
Granthia Preston
Mia Purcell
Magda Randall
Brad Ray and Rebecca Oreskes
Martha Raynolds and Sam Dashevsky
Elisabeth Robinson
David Rockwood
Nancy Roosa and Alex Moot
Thomas Rumpf and Annee Tara
Ann Ruzow Holland and David Holland
David Sand★
Glenn and Sonnhilde Saunders
Harriet Savage
John Schiffman
Steve Schley
Sarah and Matthew Schmidt★
James and Anne Schoff
William and Katherine Schubarth
Ashley Short
Joe and Liz Short
Patricia and Alexander Short
Barbara Slaiby
Constance Smith★
Sally Smyser
Nancy Southworth★
Georgia Southworth★
Colin Stonecipher★
Jan Stowell
Nancy and Bill White
Sarah Street
Racheal Stuart and Kate Hartnett
Garrett Stuck and Pamela Coravos
Andrew Tansey
Chris and Wendy Thayer
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Binney & Robert Wells Family Fund - NHCF
Ross and Beverly Whaley
Laure and Daniel Will
Ethan and Anne Winter
Lucy Wyman★
Wyman Family Fund - NHCF

SPECIAL ACKNOWLEDGMENT GIFTS

Patsie Ainsworth in honor of Rick Moyer★
Cotton Cleveland and John Garvey
in memory of Paul Bofinger★
Elizabeth Gilmore in memory of
Margaret S. Carr★
Eric Gregg on behalf of Janet Prince and
Peter Bergh
From Amy Halsted for the Mahoosuc Way
Pledge, on behalf of The Philbrook Place,
The Barn Collection, and herself★
Collin and Erika Miller in honor of
Pete Hornbeck and Dave Redmond
Bruce R Stefany on behalf of Sarah Schmidt

IN MEMORIAM

Chris Blair
Avery Post

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President's Council members contributed \$1,000 or more to the Center last year.

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Peter Paine, Sr. - AF
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New England Outdoor Center
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Northern Border Regional Commission
State of New Hampshire
Town of Bethel, Maine★
Town of Greenwood, Maine★
Town of Woodstock Maine★
U.S. Department of Agriculture Rural Development
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Consider a planned gift to the Center

Planned gifts make a lasting difference to the Northern Forest Center's mission and the communities we serve. The Innovators' Circle is made up of Center supporters who – through estate planning, deferred giving, and other forms of planned gifts – ensure that the Center will have resources far into the future.

Join us in building a thriving and welcoming Northern Forest region sustained by innovation and environmental stewardship.

To find out more, visit our website (nfccenter.org/Innovators) or **contact Lila Thorne, Director of Development, at lthorne@northernforest.org or (603) 933-2159.**

We'd be happy to work with you and your financial advisor to find the best planned giving option for you.

OUR PEOPLE

Adirondack Community Recreation Alliance

Jeff Allott, *Solace Cycles*

Kelly Brunette, *Franklin County Economic Development Corporation*

Jeremy Evans, *Franklin County Economic Development Corporation*

Julia Goren, *Adirondack Council*

Sarah Keyes, *Endurance athlete*

Brian McDonnell, *MAC'S Canoe Livery & Adirondack Watershed Alliance*

Matt Strickland, *Vert Outdoors*

Josh Wilson, *Barkeater Trails Alliance*

Aaron Woolf, *Elizabethtown Mountain Bike Ranch and Deers Head Inn*

Bike Borderlands Team

Tim Clough, *Franconia Area NEMBA*

Mandy Farrar, *Carrabassett Region NEMBA*

Aaron Gorban, *Coos Cycling Club*

Dave Harkless, *PRKR MTN*

Jason Hunter, *Coos Cycling Club*

Lilias Ide, *Kingdom Trail Association*

David Lauzon, *Circuits Frontieres*

Shanna Maziarz, *PRKR MTN*

Jim & Kelly McCann, *Bethlehem Trails Association*

Gabe Perkins, *Inland Woods + Trails*

Blake Roberts, *PRKR MTN*

Joshua Tauses, *Carrabassett Region NEMBA*

Elizabethtown Advisory Committee

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Arin Burdo, *Elizabethtown Social Center*

Ryan Hathaway, *Hometown Electrical Systems*

Angel Marvin, *Housing Assistance Program of Essex County*

Aaron Woolf, *Elizabethtown Mountain Bike Ranch and Deers Head Inn*

Future Forest Economy Initiative

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Anne Paquin, *Trividia Manufacturing Solutions*

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Vern Maxfield, *Town of Woodstock*

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Carolann Ouellette, *Maine Office of Outdoor Recreation*

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Stephanie LeBlanc, *Oxford County Mental Health Services*

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Mia Purcell, *Community Concepts Finance Corporation*

Brendan Schaufler, *Healthy Oxford Hills*

Ryder Scott, *University of Maine*

Kirk Siegel, *Mahoosuc Land Trust*

Steve Wight, *Wight Enterprises, LLC*

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Dina Jackson, Androscoggin Valley Council of Governments

Donna Moreland, Maine Office of Tourism

Carolann Ouellette, Maine Office of Outdoor Recreation

Jen Peters, Sunrise County Economic Council

Mia Purcell, Community Concepts Finance Corporation

Nancy Smith, GrowSmart Maine

Morgan Spencer, Greater Franklin Development Corporation

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Jenny Ward, Appalachian Mountain Club

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Matt DeLaney, Millinocket Memorial Library

Sean Dewitt, Our Katahdin

John Hafford, Designlab

Katahdin Area Trails

Jessica Masse, Designlab

Cody McEwen, Town of Millinocket

Matt Polstein, New England Outdoor Center

Steve Sanders, Our Katahdin

Mike Smith, Outdoor Sport Institute

Lucy Van Hook, Our Katahdin

Northern Forest Board Forum

Brian Ball, Lyndon Furniture

Timo Bradley, TimberHomes Vermont

James Buchanan, facilitator

Gabe and David Gordon, Katahdin Cedar Log Homes

Lucas Jensen, TreeHouse Hardwoods & Millshop

Dave Laforce, Built by Newport

Julie Laforce, Built by Newport

Gary Marini, New England Woodcraft

Jim McHugh, McHugh and Company, facilitator

Andrew Pearce, Andrew Pearce Bowls

Fred Prescott, Thos. Moser

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Mort Bailey, Lyme Green Heat

Dana Doran, Professional Logging Contractors of ME

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Scott Nichols, Tarm Biomass

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Jane Chandler, Woodstock Conservation Committee

Kristen Peet, Forest Society of Maine

Marcel Polak, Woodstock Conservation Committee

Ed Rosenberg, Woodstock Conservation Committee

Kirk Siegel, Mahoosuc Land Trust

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Center staff contribute regional perspective and leadership to the following collaborations and initiatives:

Adirondack Common Ground Alliance

FOR/Maine Communities Committee

Forest Climate Working Group (National)

Granite Outdoor Alliance (NH)

Hubbard Brook Advisory Council (NH)

Keeping Maine's Forests Steering Committee

New England Society of American Foresters

The Maine Alliance for Health & Prosperity

Maine Alliance for Smart Growth

Maine Broadband Coalition Advisory Committee

Maine Mass Timber Working Group

Northeastern States Research Cooperative External Advisory Committee

Regional Office of Sustainable Tourism (NY)

Rural Development Innovation Group (National)

The Rural Network (National)

Vermont Forest Industry Network

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Special thanks to retiring board member and past chair:

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Aaron Woolf, Elizabethtown, NY

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Christine McGowan, Vermont Sustainable Jobs Fund
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Richard Nichols, Nichols & Pratt, LLP, Boston, MA
Scott Nichols, Tarm Biomass, Orford, NH
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Kate Williams, 1% for the Planet, Waitsfield, VT
Aaron Woolf, Elizabethtown, NY
Robin Zinchuk, Bethel Area Chamber of Commerce, Bethel, ME

IMPACT INVESTMENT ADVISORY GROUP

An ad hoc, non-voting body that provides strategic guidance to staff regarding development of the impact investment program.

- Sean Ross, Lyme Timber
Peter Bergh, past Center Board chair
Robert McConnaughey, Corbin Advisors
Pauliina Swartz, Banking on Green, LLC
Janice St. Onge, Flexible Capital Fund, L3C

CENTER STAFF

- Maura Adams, Director of Community Investment
Carrie French, Director of Operations
Rebecca Hession, Development Officer
Leslie Karasin, Adirondack Program Manager
Evan Oleson, Northeast Kingdom Program Manager
Julie Renaud Evans, Program Director
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Sarah Schmidt, Grants and Development Coordinator
Amy Scott, Program Manager
Libby Schwaner, Program Assistant
Joe Short, Vice President
Kelly Short, Communications Director
Lila Thorne, Director of Development
Laurel Will, Director of Finance
Mike Wilson, Senior Program Director

Farewell and thank you to:

Dave Redmond, who retired as director of Wood Product Initiatives at the end of 2020.



Photo by Liliias Ide



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The Center collaborates with people across the region to create bold possibilities that give rise to vibrant Northern Forest Communities and an economy that delivers purpose, innovation and widespread opportunity. We create and facilitate programs in partnership with other organizations and coalitions, and these initiatives have identities apart from the Center's. This family of programs is key to achieving our mission.

